# DECISION MAKING TOOL FOR INDUSTRIALISED BUILDING SYSTEM ADOPTION THROUGH INTEGRATED LIFE CYCLE COST ANALYSIS

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### **DEDICATION**

This thesis is dedicated to my family, who taught me that the best kind of knowledge to have is that which is learned for its own sake. To my husband who is anchor that holds me in place and because of him I laugh a little harder, cry a little less and smile a lot more .

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#### ABSTRACT

Industrialised Building System (IBS) as 2<sup>nd</sup> revolution that took place in early 20<sup>th</sup> century has contributed to a great shift in sustainable construction. Extensive steps have been taken by the Malaysian Government to encourage IBS usage in Malaysian construction industry through Construction Industry Transformation Programme (CITP) that established in 2016. In CITP, the government targeted to increase IBS usage in private and public sector. However, the major setback of IBS is the high cost in pre-cast material that may affect the overall project cost. At the same time, the negative perception in the high initial cost of the IBS project may lead to the slow adoption of IBS in Malaysian construction industry. Hence, the life cycle costing (LCC) analysis is used as an alternative for reducing the negative perception in IBS project that would contribute to more efficient decision-making in IBS project adoption. However, the current application of Life Cycle Costing is unable to consider the sustainable elements of IBS in cost distribution, Therefore, this study aims to develop a computerised programme application to integrate LCC and IBS cost factor as a tool for economic viability analysis in decision-making. This study was conducted using four stages questionnaires. First is to identify the IBS cost factors, second is to identify the level of knowledge of LCC among construction players, third is to identify LCC cost distribution factor and fourth to identify association of IBS cost factor and LCC cost components. The analysis of each stage was conducted using Confirmatory Factor Analysis (CFA). From the analysis, 5 main components for LCC calculation were evaluated, 17 sub-cost components were also calculated for pre-development cost, 8 sub-cost components for construction cost, 7 sub-components cost for operation cost, 5 sub-cost components for maintenance cost and 4 sub-cost components for disposal cost. It was found that 12 major IBS cost factors that contributed to the IBS project cost. Thus, an architectural framework of IBS-LCC calculator was developed using PHP programming, called COSTIBS. To confirm the accuracy of the factors, User Acceptance Test was applied. The result shows that the COSTIBS is applicable to reduce the negative perception as mentioned above. Thus, it is very helpful to speed up the decision-making process in LCC evaluation in IBS which can enhance the usage of IBS in Malaysian construction industry.

### ABSTRAK

Sistem Binaan Berindustri (IBS) revolusi kedua pada awal abad ke-20 telah menyumbang kepada perubahan besar dalam pembinaan lestari. Langkah yang meluas telah diambil oleh Kerajaan Malaysia untuk menggalakkan penggunaan IBS di dalam Malaysia menerusi Program Transformasi Industri Pembinaan (CITP) yang ditubuhkan pada 2016. Di dalam CITP, kerajaan mensasar untuk meningkatkan penggunaan IBS di dalam sector kerajaan dan swasta. Walau bagaimanapun, kekurangan terbesar IBS ialah kos yang tinggi di dalam bahan pra-tuang yang mungkin memberi kesan kepada kos projek. Pada masa yang sama, persepsi negatif di dalam kos yang tinggi bagi projek IBS mungkin membawa kepada adaptasi yang perlahan terhadap projek IBS. Justeru, analisis Kos Kitaran Hayat (LCC) telah digunakan sebagai alternatif untuk mengurangkan persepsi negatif di dalam projek IBS yang akan menyumbang untuk membuat keputusan yang lebih efisien. Oleh itu, kajian ini bertujuan untuk membangunkan sebuah aplikasi pengaturcaraan komputer yang mengintegrasikan LCC dan faktor kos IBS sebagai alat asas untuk analisis kebolehupayaan ekonomi dalam membuat keputusan. Kajian ini dijalankan menggunakan empat peringkat soal selidik. Pertama ialah untuk mengenalpasti faktor kos IBS, kedua ialah untuk mengenalpasti aras pengetahuan LCC di kalangan pemain industri pembinaan, ketiga untuk mengenalpasti faktor pengagihan kos kitaran havat dan keempat untuk mengenalpasti kaitan di antara faktor kos IBS dan kos agihan LCC. Setiap peringkat dianalisis menggunakan Analisa Faktor Pengesahan (CFA). Daripada keputusan, 5 komponen utama untuk pengiraaan LCC telah dinilaikan, dengan 17 subkomponen kos juga telah dikira untuk kos Pra-Pembangunan, 8 sub-komponen kos untuk Kos Pembinaan, 7 sub-komponen kos untuk Kos Operasi, 5 sub-komponen kos untuk Kos Penyenggaraan dan 4 sub-komponen kos untuk Kos Pemansuhan. Adalah didapati bahawa 12 faktor kos IBS telah menyumbang untuk kos projek IBS. Dengan itu, rangka kerja arkitektural kalkulator IBS-LCC dibangunkan menggunakan pengaturcaraan PHP dipanggil COSTIBS. Untuk mengesahkan ketepatan faktorfaktor, Ujian Penerimaan Pengguna telah digunapakai. Keputusan menunjukkan bahawa COSTIBS boleh digunapakai untuk mengurangkan persepsi negatif yang telah disebutkan di atas. Dengan itu, ianya amat membantu untuk mempercepatkan proses membuat keputusan untuk penilaian LCC di dalam IBS yang akan meningkatkan penggunaan IBS di dalam industri pembinaan Malaysia.

## TABLE OF CONTENTS

	TITLE		PAGE
	DECI	LARATION	iii
	DEDICATION		
	ACK	NOWLEDGEMENT	v
	ABST	RACT	vi
	ABST	<b>TRAK</b>	vii
	TABI	LE OF CONTENTS	viii
	LIST	OF TABLES	xiv
	LIST	OF FIGURES	xvii
	LIST	OF ABBREVIATIONS	xix
	LIST	OF SYMBOLS	xxi
	LIST	OF APPENDICES	xxii
CHAPTEI	R 1	INTRODUCTION	1
	1.1	Research Background	1
	1.2	Problem Statement and Research Gap	5
	1.3	Research Aim	10
	1.4	Research Objectives	10
	1.5	Scope and Limitation of Research	11
	1.6	Significance of Study	11
	1.7	Original Contribution to the Body of Knowledge	12
	1.8	Brief research Methodology	13
	1.9	Outline of the Thesis	14
СНАРТЕН	R 2	LITERATURE REVIEW	17
	2.1	Introduction	17
	2.2	Industrialised Building System in Malaysia	17
	2.3	Benefits and Hindrances of Industrialised Building System	26

2.4	Industrialised Building System Cost Factors	41
	2.4.1 Closed System	43
	2.4.2 Open System	44
	2.4.3 Modular Coordination (MC)	44
	2.4.4 Standardisation And Tolerances	45
	2.4.5 Mass Production	46
	2.4.6 Good Organization	47
	2.4.7 Production Facility, Transportation and Equipment on Site	47
2.5	Life Cycle Costs	49
	2.5.1 Definition of Life Cycle Costing	49
	2.5.2 Challenges of Life Cycle Costing	51
	2.5.6 Life Cycle Cost Elements	55
2.6	Life Cycle Cost Calculation Approach	69
	2.6.1 Present Worth Cost	74
	2.6.2 Equivalence Annual Cost Approach	75
	2.6.3 Value Oriented Approach	76
	2.6.4 Base Case Approach	76
	2.6.5 Approximate LCC Approach	77
	2.6.6 Rigorous Method	77
2.7	Life Cycle Costing and its Potential in IBS	78
2.8	Digitalization in Industrialised Building System in Malaysia and Life Cycle Cost	81
	2.8.1 Reference on Automated Life Cycle Costing Calculator Available for Construction Industry	82
	2.8.2 The Framework for Automated Cost Estimation Calculator	85
	2.8.3 Programming Tools	86
2.9	Conceptual Framework	87
CHAPTER 3	<b>RESEARCH METHODOLOGY</b>	89
3.1	Introduction	89
3.2	Research Process	91
	3.2.1 Initial Stage	91

	3.2.3 The Questionnaire Development	93
	3.2.4 Pilot Testing	96
3.4	Questionnaire Analysis	97
3.2	Factor Analysis	98
3.3	Exploratory Factor Analysis and Confirmatory Factor Analysis	98
	3.3.1 Structural Equation Modelling (SEM) for Validation Factor Analysis or Confirmatory Factor Analysis	101
	3.3.2 PLS-SEM and CB-SEM	103
	3.3.3 Evaluating Measurement and Structural Models Using PLS-SEM	104
	3.3.4 Assessment of Measurement Model	105
	3.3.5 Evaluating the Reflective Measurement Model	106
3.4	Development of Cost Distribution Weightage	108
	3.4.1 Factor Loading	109
	3.4.2 Mean Score	109
	3.4.3 Factor Scores (FS)	110
3.5	Establishing Calculation Algorithm for LCC cost distribution	113
3.6	Development of Automated Cost Estimating Calculator	114
3.7	User Acceptance Test for Validation	116
3.8	Summary	116
CHAPTER 4	DATA ANALYSIS AND DISCUSSION	119
4.1	Introduction	119
4.2	Research Objective No. 1: To identify IBS benefit and barriers of cost factors in the construction industry.	120
	4.2.1 Respondents Background	120
	4.2.2 Confirmatory Factor Analysis (CFA) for Industrialised Building System Cost Factors, Benefit and Hindrance Associated with IBS Implimentation in the Construction Industry	122
	4.2.2.1 Factor Loading of Industrialised Building System Benefit	130

		4.2.2.2	Factor Loading of Industrialised Building System Hindrance	133
		4.2.2.3	Factor Loading of Industrialised Building System Cost Factors	135
		4.2.2.4	Factor Loading on General Notion on Industrialised Building System	137
		4.2.2.5	Discriminant Validity for Objective 1	138
	4.2.3	Key Fin Hindrand	dings of Objective 1: IBS Benefit, ce, Cost factors and General Notion	148
4.3	Resea and w	rch Object veightage	tive No. 2: To analyse LCC factor score of LCC cost distribution for IBS cost	
	factor			149
	4.3.1	Respond	ents profile	149
	4.3.2	Descripti Amongst	ive Analysis on Knowledge on LCC t Construction Players in Malaysia	150
	4.3.3	Confirma Cycle C	atory Factor Analysis (CFA) for Life Costs Barriers, Benefit, Calculation	150
		Method a	and Parameters	152
		4.3.3.1	Factor Loading of LCC Benefit	153
		4.3.3.2	Factor Loading of LCC Barriers	157
		4.3.3.3	Factor Loading of LCC Calculation Method	158
		4.3.3.4	Factor Loading of LCC Distribution	160
		4.3.3.5	Discriminant Validity for Objective 2	162
	4.3.4	Key Fin Benefit, Paramete	dings of Objective 2: LCC Barrier, Calculation Method and Cost ers	164
	4.3.5	Confirma Cycle Construc	atory Factor Analysis (CFA) for Life Costing Cost Distribution and ction Cost Parameters.	165
		4.3.5.1	Factor Loading of the Constructs	169
		4.3.5.2	Discriminant Validity for Objective	
			2	172
	4.3.6	Key Fir Distribut	ndings of Objective 2: LCC Cost ion Factor	176
	4.3.7	Factor So	core	178

	4.3.8 Key Findings of Objective 2: Factor Score and Weightage of LCC cost distribution for IBS Cost Factor	180
4.4	Research Objective No 3: To develop framework of IBS cost factor Calculator relative to LCC cost distribution	182
	4.4.1 The Cost Control Weightage	183
	4.4.2 Life Cycle Costing Calculation	184
	4.4.3 Establishing frameworks of IBS Cost Calculator Using LCC And IBS Factor Scores and Weightage	188
	4.4.4 Architectural System of COSTIBS	189
4.5	Research Objective No 4: To computerised programming of IBS cost factor calculator integrated with lcc analysis.	191
	4.5.1 COSTIBS User Manual	191
	4.5.2 S2: Project Information	191
	4.5.3 S3 Work Breakdown Structure: Cost Component	192
	4.5.4 LCC Calculation	193
	4.5.5 Summary of Life Cycle Cost Output	194
	4.5.6 User Acceptance Test of COSTIBS	195
4.6	Summary	199
CHAPTER 5	CONCLUSION AND RECOMMENDATION	201
5.1	Introduction	201
5.2	Research Findings	202
5.3	Novelty of the Research	204
	5.3.1 Global 204	
	5.3.2 Nation 205	
	5.3.3 Local Industry Players	205
5.4	Conceptual Contribution of the Research	206
5.5	Practical Contribution of the Research	207
5.6	Recommendation for Future Research	207
5.7	Limitation of COSTIBS	207

## REFERENCES

LIST OF PUBLICATION

209

263

### LIST OF TABLES

TABLE NO.	TITLE	
Table 2.1	Barriers in implementing IBS	32
Table 2.2	IBS Cost Factors as according tu Mammen & Rupawala (2015)	41
Table 2.3	Cost Description	57
Table 2.4	LCC Cost Element	59
Table 2.5	LCC Elements and Sub-Elements	60
Table 2.6	Differences Between Two Types of LCCA	65
Table 2.7	The Input Data Required to Execute LCC Analysis for Construction	70
Table 2.8	The Advantages and Disadvantages of LCC Calculation Methods	72
Table 2.9	Available Studies on Potential of IBS and LCC	80
Table 3.1	Research Plan Tabulation	90
Table 3.2	Comparison of EFA and CFA	99
Table 3.3	Research Methodology of past research	100
Table 3.4	Algorithm for LCC Cost Component	114
Table 4.1	List of indicators for Section A: IBS Benefit	122
Table 4.2	List of indicators for Section B: IBS Hindrances	123
Table 4.3	List of indicators for Section C: IBS Cost Factors	124
Table 4.4	List of indicators for Section D: General Notion on IBS	128
Table 4.5	Cronbach Alpha, Composite Reliability and AVE	129
Table 4.6	Construct and Indicator Loading for IBS Benefit	130
Table 4.7	Construct and Indicator Loading for IBS Hindrance	133
Table 4.8	Construct and Indicator Loading for IBS Cost Factors	135
Table 4.9	Construct and Indicator Loading for General Notion on Industrialised Building System	137

Table 4.10	Fornell-Larcker Assessment		
Table 4.11	Cross Loading for IBS Benefit	140	
Table 4.12	Heterotrait-Monotrait Assesment for Objective 1	141	
Table 4.13	Summary of Discriminant Validity for IBS Benefit	142	
Table 4.14	Summary of Discriminant Validity for IBS Hindrance	143	
Table 4.15	Summary of Discriminant Validity for IBS Cost Factors	145	
Table 4.16	Summary of Discriminant Validity for General Notion of IBS	146	
Table 4.17	Summary of IBS Benefit, Hindrance, Cost Factor and General Notion	148	
Table 4.18	Knowledge on Life Cycle Cost	150	
Table 4.19	Omposite Reliability and Average Variance Abstracted of the constructs	152	
Table 4.20	Factor Loading for LCC Benefit	153	
Table 4.21	Factor Loading for LCC Barrier	157	
Table 4.22	Factor Loading for LCC Calculation Method	159	
Table 4.23	Factor Loading for LCC Distribution	160	
Table 4.24	Fornell-Larcker for Objective 2 Constructs	162	
Table 4.25	Cross Loading for LCC Benefit, Barrier, Calculation Method and Parameter	163	
Table 4.26	Summary of Constructs for Objective 2	164	
Table 4.27	Cost Distribution for Pre-Development/Initial Cost	165	
Table 4.28	Cost Distribution for Construction Cost	166	
Table 4.29	Cost Distribution for Operational Cost	166	
Table 4.30	Cost Distribution for Operational Cost	167	
Table 4.31	Cost Distribution for Maintenance Cost	167	
Table 4.32	Cost Distribution for Disposal Cost	167	
Table 4.33	Construct Reliability and AVE	168	
Table 4.34	Factor Loading of All Validated Constructs	169	
Table 4.35	Fornell-Larcker Criterion for LCC Components	172	
Table 4.36	Cross Loading of LCC Components	173	

Table 4.37	Summary of Discriminant Validity for Objective 3	174
Table 4.38	Summary of Confirmatory Factor Analysis of LCC Cost Distribution Factors	177
Table 4.39	Example on Calculation of Factor Score	180
Table 4.40	Factor Score and Weightage Score for LCC Cost Distribution	181
Table 4.41	Calculation of Sub-Components for Pre-Development Cost	184
Table 4.42	Calculation of Sub-Components for Construction Cost	185
Table 4.43	Calculation of Sub-Components for Operation Cost	185
Table 4.44	Calculation for Cleaning Cost	186
Table 4.45	Calculation of Sub-Components for Maintenance Cost	186
Table 4.46	Calculation for Disposal/End of Life Cost	188
Table 4.47	Respondents Profile	196
Table 4.48	Results of Cost-IBS Validation Survey	196

## LIST OF FIGURES

FIGURE NO	D. TITLE	PAGE	
Figure 2.1	IBS uptake in Government and Private Project	18	
Figure 2.2	Traditional IBS Approach	20	
Figure 2.3	Integrated Sustainable IBS Design Consideration among Key Stakeholders		
Figure 2.4	The Cost Influence Curve of IBS project	24	
Figure 2.5	The Correlation of Sustainability Decision with Life Cycle Impact and Costing	25	
Figure 2.6	Reason of not using IBS in Malaysia	28	
Figure 2.7	Life Cycle Costing Elements in ISO Source: (ISO 15686-5, 2008)	56	
Figure 2.8	LCC process By Harvey (1976)	65	
Figure 2.9	LCC process By Khairani (2011)	66	
Figure 2.10	LCC Process By Kaufmann (1970)	67	
Figure 2.11	LCC Process By Cole (2000) and Lutz (2006)	68	
Figure 2.12	World Class Manufacturing Life Cycle Costing calculator	83	
Figure 2.13	Harvard life cycle cycle costing calculator	84	
Figure 2.14	Interface of LCCsoft	85	
Figure 2.15	Conceptual Framework of the Research	88	
Figure 3.1	Research Methodology Flow Chart	92	
Figure 3.2	Likert Scale (Likert, 1932; ) for Phase 1 Questionnaire	95	
Figure 3.3	Likert Scale (Likert, 1932) for Phase 1 Questionnaire	96	
Figure 3.4	Assessment of Measurement Models	105	
Figure 3.5	First Order Measurement Model	107	
Figure 3.6	Proposed Framework for Computerised Programming Cost-IBS	115	
Figure 4.1	Respondents' Profile	120	

Figure 4.2	Distribution of the respondents according to years of their participation in using IBS in construction project	121
Figure 4.3	Respondents response rate	149
Figure 4.4	Factor Loading before Elimination	154
Figure 4.5	Valid Loading After Elimination for LCC Benefit	155
Figure 4.6	Factor Loading For LCC Components Before Elimination	170
Figure 4.7	Factor Loading for LCC Components extracted from PLS analysis	179
Figure 4.8	The Cost Control Weightage for LCC Cost Distribution and IBS Cost Factor	183
Figure 4.9	Analogue Programming Framework of COSTIBS	189
Figure 4.10	Architectural Framework of COSTIBS	190
Figure 4.11	Project Registration Interface	191
Figure 4.12	Work Breakdown Structure of LCC cost distribution	192
Figure 4.13	LCC Sub-Components	193
Figure 4.14	LCC Sub-Components Confirmation	193
Figure 4.15	Summary Page	194
Figure 4.16	Graphical Summary of User Input	194

## LIST OF ABBREVIATIONS

ABM	-	Akademi Binaan Malaysia
ANN	-	Artificial Neural Network
ASTM	-	American Society of Testing Materials
AVE	-	Average Variance Extracted
BQSM	-	Board of Quantity Survey Malaysia
CA	-	Cronbach Alpha
CB	-	Covariance Based
CFA	-	Confirmatory Factor Analysis
CIDB	-	Construction Industry Development Malaysia
CIMP	-	Construction Industry Master Plan
CITP	-	Construction Industry Transformation Plan
CQS	-	Consultant Quantity Surveyor
CR	-	Composite Reliability
EAC	-	Equivalence Annual Cost
EFA	-	Exploratory Factor Analysis
FA	-	Factor Analysis
FS	-	Factor Score
FS	-	Feasibility Studies
IBS	-	Industrialised Building System
ICT	-	Information Communication Technology
IT	-	Information Technology
LCC	-	Life Cycle Cost
LCCA	-	Life Cycle Cost Analysis
LV	-	Latent Variables
MC	-	Modular Construction
MMC	-	Modern Method Construction
OLS	-	Ordinary Least Square
OSC	-	Off-Site Construction
PFI	-	Private Finance Initiatives

PLS	-	Partial Least Square
PQS	-	Professional Quantity Surveyor
PWC	-	Present Worth Cost
ROI	-	Return On Investment
SEM	-	Structural Equation Modelling
SME	-	Small Medium Enterprise
SPSS	-	Statistical Package for Social Sciences
UAT	-	User Acceptance Test
UK	-	United Kingdom
VIF	-	Variance Inflation Factor
VM	-	Value Management

## LIST OF SYMBOLS

β	-	Path Coefficient
λ	-	Value of Factor Loading
ρ	-	P values
t	-	Two-Tailed Test
ρ	-	Composite Reliability

## LIST OF APPENDICES

APPENDIX	TITLE	PAGE
Appendix A	Questionnaire 1	231
Appendix B	Questionnaire 2	244
Appendix C	Questionnaire 3	250
Appendix D	User Acceptance Test	254
Appendix E	Questionnaire 4	259

### **CHAPTER 1**

#### INTRODUCTION

#### 1.1 Research Background

Malaysian development industry at present putting genuine regard for utilize innovative development procedure and to move from conventional practice to Industrialized Building System (IBS) development (Kamar et. al., 2010). IBS usage in Malaysia was further highlighted by Peniel et. al. (2017); whereby the Malaysian Government's seriously drive and future standpoint in uprising the mindfulness towards the usage of supportable components in development ventures, IBS is one of the methodologies that had been acquaints as an option with traditional structure technique and produce the new system of diminishing the misuse of materials in development. Due to the introduction of components replacing onsite construction, IBS gives speedier work consummation. Various advantages of IBS incorporate lessening development time, less waste, better quality and profitability and upgrading wellbeing and security, in this way empowering enhancements in cost sparing and work decrease (Blismas et. al., 2008, 2009; A. G. F. Gibb, 1999; Pan et. al., 2008).

The importance of IBS is highlighted under the Strategic Thrust 5: Innovate through R&D to adopt a new construction method in the Construction Industry Master Plan 2006-2015 (CIMP 2006-2015) which has been published as means to chart the future direction of the Malaysian construction industry. Government aspiration continues with the launch of Construction Industry Transformation Programme (CITP 2016-2020), a national agenda which focusing in synergizing construction industry through 4 main thrust; Quality, Safety & Professionalism, Environmental Sustainability, Productivity and Internationalism. In CITP, IBS is highlighted under Productivity where adoption of new technologies and modern practices coupled with high-skilled, highly paid workforce being the criteria to success. In addition to that, CITP addressed the limitation adoption of modern practices, mechanisation and IBS.

In introducing new technology and methods through IBS, there are vast challenges and barriers feed by its performance of delivery. Amongst the problems addressed are vague definition of IBS and ailing in standard, high initial cost, absence of preparing for plan advisor on approaches to fuse IBS into their structures and powers to upgrade for assembling and get together, prompting delays, issues in real money streams for temporary workers who are granted IBS contracts during acquisition of IBS segments. Additionally, deficiency in project procurement also being highlighted as problems in limiting the emergence of IBS in Malaysia. As highlighted by Shamsuddin et. al (2017) in IBS projects, in common, production cost is the main cost factor considered in selecting the most appropriate construction method. Normally, the cost is set to the minimum, which is not necessarily improving the lifetime performance of the buildings. On the other hand, issues on high import obligations on IBS fabricating gear and establishment apparatus, hindering IBS appropriation for makers and contractual workers to take interest in IBS development (CIDB, 2016).

Despite of offering numerous benefits of IBS, CIDB report 2018 shows a low IBS uptake in the country with the overall IBS adoption stood at a mere 15.3% with 61% and 14% in both the government and private sector projects, respectively. With such low adoption rate, the ability of IBS in reducing foreign workers in the construction industry, which previously set as amongst the main objective of introducing this innovative method apart from other benefits, seems unrealistic.

However, as addressed in CITP, slow adoption of IBS is resulted from lack of data and information driven decision-making in the industry and further discussed by Sharifah Akmam et. al (2017) that IBS adoption decision is complex and influenced by many interconnected 'aspects', beyond government incentives, cost, attitudes and skills. Moreover, a more integrative approach that considers all factors is needed to make the IBS adoption decision. The issue is highlighted with concerns on a strong stigma that new technology needs bigger initial investment, lack of awareness on the benefits, insufficient reliable and comprehensive data including price and cost as well as lack of detailed and optimised analyses on data set that could be used to generate robust products and guide decision-making especially in feasibility stage. However, because the intensity of influence of these factors/aspects may differ country to

country, as may the nature of the construction industry, any attempt to develop a strategy or policy to increase IBS adoption or integration needs to be targeted.

Apart from that, the more extensive selection of IBS is additionally urged as a way to defeat natural issues related with regular strategies. CITP recommends improving the economics of IBS adoption through adoption of Life Cycle Costing (LCC) in IBS project development planning; introducing a comprehensive IBS catalogue harmonised with the Building Information Modelling (BIM) design library; improving overall regulatory support; increasing Information and Communication Technology (ICT) adoption and mechanisation in the industry; and innovations in building research. To date, several assessment tools have been develop which focusing on different theme such as BIM, environmental and economic assessment of a building and energy efficiency.

Hence, there is an urgency to provide solutions on a robust decision-making support tools to cater needs of the industry. In addition to that, in recent years, developers, designers, investors and building owners have begun taking an interest to build innovative constructions methods (Dwaikat and Ali, 2016). However, the lack of performing research and studies related to the costs benefits of green buildings make the worth of investment undetermined. Thus, the focus of Life Cycle Cost (LCC) analysis desires to have the best performance of green buildings in the near future (Kehily and Underwood, 2017). Heralova (2014) further highlighted that LCC is effective to be used in design stage and serve as a decision-making tools for further investment decision.

Even though there is guidelines in the preliminary studies of a project to prepare cost economic study particularly Life Cycle Cost (LCC), there is still low reporting analysis of the future cost. The LCC portrayed as the evaluation that gauges all related expenses of responsibility for that include capital costs, budgetary costs, activity costs, development costs, support expenses, and restoration and devastation expenses and rescue costs all through the lifetime of the offices from support to grave (BS ISO 15686-5, 2008, Langdon, 2010, Davis Langdon Management Consulting, 2006). The LCC examination is utilized to recognize among the choices that offer noteworthy cost reserve funds (Boussabaine et.al., 2006). The results of the investigation are helpful regarding financial perspective that gives the best an incentive for cash. Researchers expressed that thought must be accentuated during the planning of dependable LCC. Mohd Fairullazi and Khairuddin (2013) expressed the vital factor that influence the unwavering quality of LCC are the accessibility, availability, cash and dependability of cost information that utilized as the contributions to the LCC investigation. What is more, further impediment looked by the specialists in Malaysia is the way to receive LCC practice in every development ventures. No standard rule and structure are accessible to be received in LCC investigation to gather and incorporate the cost information (Wan Hassan, et,al. 2014). Urgent endeavours are required to create suitable systems to experience the issues in achieving the dependable cost information and readiness of LCC examination in the Malaysian construction industry. In addition to that, the construction industry has been evolving new trends and techniques for preserving the natural resource and optimising its efficiency. To act as an environmentally friendly industry, it is opening their arms to the latest innovative technologies such as BIM, green IT, green building etc. (Deng and Wu, 2014). However, still, there is a need to develop a better, quick and time-saving decisionmaking tool.

Hence, in the spirit of Industrial Revolution 4.0 (IR 4.0), the needs of quick and digitalised decision making tools is helpful in cost economic analysis of any construction project. this research is essential and firmly suitable to demonstrates the best possible cost determination utilizing life cycle costing approach in evaluating IBS component in development venture. Since the green buildings generally and IBS have been on the floor for past many decades now, there is a vital way to improve that system with scientific data and automated systems based on the intent of things (Pitt *et al.*, 2009). This enhanced approach will uplift more of the investors" interest to invest in green buildings. Green building consultants and facilitators or green managers usually use manual methods to produce the rating index and building life cycle assessment, which increases the construction costs and decreases the interest of investors in green building development.

### **1.2** Problem Statement and Research Gap

As a dynamic and unique industry, construction industry is constantly being improved in its methods, materials, mechanical and electrical and Information Technology system, business processes, procurement methods and management techniques. Since building frameworks are perplexing and incorporate a vastly different sort of parts, the capacity of the frameworks to ceaselessly perform their obliged capacities is of essential (Hunter et. al, 2005). Therefore, it is natural to develop an integrated costing method to keep up with other changes. An integrated cost method will able to provide a logical method for accurate determination of a true cost for the project (Mohamed et. al, 2007)

Astoundingly, IBS has innovatively changed the pattern of construction method in the construction industry. The advantages credited to IBS selection are various and all around reported, giving force to its usage in the business. Because of the presentation of segments supplanting nearby development, IBS gives speedier work culmination. Various advantages of IBS incorporate diminishing development time, less waste, better quality and profitability and upgrading wellbeing and security, along these lines empowering enhancements in cost sparing and work decrease (Blismas et al., 2008, 2009; A. G. F. Gibb, 1999; Pan et al., 2008). In IBS, cost and money showed up as one of the difficulties to the IBS supply chains. The situation of framework suppliers/makers requiring high beginning speculation cash-flow to set up their very own assembling plants and to acquire and retrain new innovation and gifted mastery is one of the difficulties to investigate (Zuhairi et. al., 2008). Besides, the troubles in acquiring money and profits for IBS development and forthright instalment to procure IBS segments, just as the difficulties on the dependable instalment component and contracts, prompted the monetary issues turning into the fundamental hindrance for development players to push ahead with IBS development (CREAM, 2009).

In IBS, coordinating maintainable configuration components into activities amid undertaking improvement and configuration stages can minimize building cost. Conversely, if sustainable design elements are considered late in the design process and designers have to redesign the entire project overall cost can increase significantly. IBS building can be evaluated as financially savvy through the life cycle cost technique, a method for surveying aggregate building expense after some time. It consists of Initial Cost (design and construction), Operating Cost (energy, water/sewage, waste, recycling and other utilities), Maintenance, repair and replacement Cost and other environmental or social costs/benefits (impact on transportation, solid waste, water, energy, infrastructure, worker productivity, outdoor air emissions, etc.) (Shamsuddin et. al, 2015). However, the claim on the initial higher cost for going green and stigma that IBS needs a higher initial cost amongst construction players, give a doubt of escalation in future costing. In addition to that, CIDB in their 2011 report, stated that there is a lack of proper project management techniques, specifically for IBS, and there is no specific cost control mechanism adopted by contractors in IBS and there is no comprehensive cost analysis or economic performance measure that specifically tailored for IBS economic decision-making tools available in the industry to help catapulting the usage of IBS in Malaysia. Therefore, there is an urgent need to establish a simpler, user friendly tools for estimating IBS project in Malaysia.

On top of that, in IBS, cost and money showed up as one of the difficulties to the IBS supply chains. The situation of framework suppliers/makers requiring high beginning speculation cash-flow to set up their very own assembling plants and to acquire and retrain new innovation and gifted mastery is one of the difficulties to investigate (Zuhairi et. al., 2008). Besides, the troubles in acquiring money and profits for IBS development and forthright instalment to procure IBS segments, just as the difficulties on the dependable instalment component and contracts, prompted the monetary issues turning into the fundamental hindrance for development players to push ahead with IBS development (CREAM, 2009). As discussed by Shamsuddin and Zakaria (2016), they featured that the principle block in advancing manageable in IBS was the disgrace of mind-boggling expense for any pre-thrown material explicitly, by and large expense of improvement for the most part. As described by Olubodun et. al. (2010) cited by Shamsuddin & Zakaria (2016) suggested that the industry needs to respond to the greater demand of social, economic and environmental improvements of the industry, the price or cost to adhere such project, somehow is a burden to the contractor. In the case of IBS construction, the claim on the initial higher cost for going green and stigma that IBS needs a higher initial cost amongst construction players, give a doubt of escalation in future costing. CIDB in their 2011 report, stated that there is a lack of proper project management techniques, specifically for IBS, and there is no specific cost control mechanism adopted by contractors in IBS and there is no comprehensive cost analysis or economic performance measure that specifically tailored for IBS economic decision-making tools available in the industry to help catapulting the usage of IBS in Malaysia.

Therefore, IBS indeed need a simpler ICT approach to increase the usage of it. Due to that, the government intends to make the adoption of IBS in construction projects compulsory in 2018 after discussion with various stakeholders of the construction industry, and unanimously committed to greater adoption of IBS going forward. Furthermore, in IBS, coordinating maintainable configuration components into activities amid undertaking improvement and configuration stages can minimize the building cost (S. M. Shamsuddin et. al., 2015). IBS can be evaluated as financially savvy through the life cycle cost analysis if, the use of it started as early as at design planning stage.

With that, LCC which provides a holistic approach of the life cycle and less focuses are being paid attention on the life cycle of an IBS project. Though, several other tools are also available such as NPV, FV, and Cost-Benefit Analysis for certain period of time which does not cover the life cycle. LCC is a technique to create a total cost of ownership includes all stages of construction of each project. Thus the results of LCC analysis may be used to assist management in decision-making process for choosing the best option for the construction to be done (Bakis et al, 2003). While Bakis et. al (2003) also highlighted that regardless of its importance, LCC has found limited application so far and as suggested by Shamsuddin & Zakaria (2016) to diminish the strong stigma of initial cost of IBS is always on a high note, better understanding and simpler approach of LCC can perhaps slowly reducing the negative perception on the cost of IBS.

Hence, the usage of LCC can be seen as tool that can helps portraying the cost incur for the particular project for its whole building life cycle. To be in line with government's intention to incorporate digitalization in construction to increase productivity and profitability, a digital LCC is perhaps the best way to translating the usage of digitalization in construction industry generally, for IBS project specifically.

Currently, Santos et. al (2019) develop an assessment tools focusing on the environmental and economic impact of the construction, which integrates the building information modelling (BIM) technology with the life cycle assessment (LCA) and life cycle costing (LCC) methodologies for the environmental and eco- nomic assessment of buildings, called BIM-based Environmental and Economic Life Cycle Assessment (BIMEELCA). Recent articles that explored focused mostly on the construction solutions (i.e. elements), on a cradle-to-gate approach and on the environmental impacts quantification (Bueno et al., 2018; Crippa et al., 2018; Rock et al., 2018). Other than BIMEELCA, Harvard Green Life Cycle Costing calculator is developed by Harvard University to help Harvard decision makers in considering all present and future costs related to new construction, renovation, equipment replacement or any other project that involves upfront and ongoing expenditures. However, this tool created with the integration of energy efficiency elements to meet the requirement of green building certifications. In addition to that, World Class Manufacturing (WCM) calculator which calculate the LCC using but not specifically used for construction project and LCC Soft a software developed in Malaysia which focusing on generating alternatives of investment for building project. with no cost control weightage. All these calculator developed, has some deficiencies such as too complicated, not comprehensive and need to be subscribed to use.

Hence, there is a need to conduct further research that concern on a simpler, user friendly decision-making support tools using LCC to diminish or at least reduce negative stigma on IBS cost generally and LCC. This innovative tool moderates and stablishes the indicator of worthy on the IBS cost factors as cost control weightage with LCC cost distribution. If an automation tool is available to clear up their mindset for the long term viability of innovative construction, then the construction industry can be directed towards the well-being of environment, economy, and society. The development of a computerised integrated IBS and life cycle cost analysis calculator will help investors in their decision making to calculate their initial cost, future cost, with cost control weightage distribution. This will also lead to getting a comprehensive, transparent, efficient and in a quick time outcome that increases their interest to proceed with IBS project in Malaysia and all over the world globally.

With that, there are gaps to fill through the emergence and development of the IBS and life cycle, costing into one model. The integrated tool will give an efficient, easy, quick and better decision-making platform for the score, level of certification and cost control weightage distribution. It will cut the project/green managers preliminary work, which effects on the reduction of building planning timeline and cost. This research develops the new trend and technique of automation IBS project investment in compliance with life cycle cost analysis. This proposed automated tool will help investors in their decision making to calculate their initial cost, future cost and the cost control weightage distribution in systematic automation. Such type of resilient green technology potentially can build human on moving faster, robust, and transparent in decision making.

The arising questions that initiate from the identification gap are:

- i. What are the cost factors that influenced the IBS project cost?
- ii. How LCC tools and calculator can helps in escalating the usage of IBS?
- iii. How prepared Malaysian construction players in adopting LCC?
- iv. How digitalization of LCC helps to support the decision-making in IBS project undertaking?

### 1.3 Research Aim

This research aims to develop a decision-making tool for Industrialised Building System adoption through integrated life cycle costing analysis. This research also aims to connect the integrated relationship between life cycle cost distribution and IBS cost factors to help decision-makers in selecting their best construction investment, especially in building project. By applying these manual methods to an automated system helps to enhance the productivity and decision-making system for the construction industry and especially project managers. The emergence of the current sustainable tools calculator such as carbon calculator and LCC calculator which is not integrated for green building assessment will profoundly benefit the green building to uplift and achieve the latest targets set by the Malaysian government. This research will provide ease to the construction project managers, this research develops a tool based on an LCC oriented system that integrates IBS cost factors and calculates the life cycle costing in an efficient, quick and appropriate way for decision making. (Deng & Wu, 2014).

#### 1.4 Research Objectives

To achieve the aim , four objectives have been created to help achieving the aim of this research :

- To identify IBS cost factors including drivers and hindrances associated with IBS implementation in the construction industry.
- 2. To analyse factor score and weightage of LCC cost distribution for IBS cost factor.
- 3. To develop framework of IBS cost calculator relative to LCC cost distribution

4. To computerised programming of IBS cost factor calculator that integrated with LCC analysis

### **1.5** Scope and Limitation of Research

The scope of this research focuses on the development of decision-making tool for Industrialised Building System adoption through integrated life cycle costing analysis. The two aspects of an integrated approach are IBS Cost Factor and Life Cycle Cost (LCC) analysis will devise a new trend of assessing the IBS cost-effectiveness and worthy of cost in future in the better interest of Malaysian construction industry. However, it can be potentially extended used internationally at every scale, nature, and scope of the project. In this era of fast communication and integrated construction, an automated tool for cost assessment is highly demanded to promote IBS and LCC with cost-effectiveness and its virtue to aid in decision making context.

This study was undertaken to develop an optimize decision making support tool not only the decision-making level in IBS related investors but also attracts new investors to the development project using IBS. Life cycle costing has been significantly important in the context of calculating cost control weightage distribution for the investors and developers. There is a potential to develop a new prototype and fill the research gap. Therefore, this study consolidates IBS cost factors and LCC cost distribution into a computerised tool. The research is also limited to assessing cost of the project only without incorporating energy efficiency element in the LCC. However, this does not amplify any effect on the output generated from tool for decision making process.

#### 1.6 Significance of Study

The research findings obtained related to the challenges facing by the stakeholders in adopting IBS and LCC assist in creating a more reliable and realistic

economic assessment considering that economic viability plays an important role in today's construction economics. The greater demand for technological advance method of construction justifies that there is a need for comprehensive yet simpler, user friendly method for economic viability assessment.

By developing the computerised programme, perhaps it serves as a useful tools for the stakeholders during the decision-making process to obtain an insight on what are the real cost of the development and which element need to be emphasized for the consideration of the project execution. It can be a reliable source, significant guide and reference when to make decision about choosing the best method of construction for the project, especially the economic assessment focusing on the economic viability of the project.

### 1.7 Original Contribution to the Body of Knowledge

The novelty of this study brings an integrated approach of IBS and life cycle cost analysis towards the better solution of cost management and associated cost control weightage distribution-related implications within decision to adopt IBS project. The research study contributes to the body of knowledge by developing new innovative computerised tool of COSTIBS which had not been developed before for the quick, easy and time-saving decision-making process for IBS related project players and investors. This kind of dynamic invention will attract the building investors by benefiting them in determining the initial and future cost of IBS buildings for better building development and post occupancy management

However, this rigorous approach will be commercially available for all the stakeholders of the building industry through their industrial domain. Building investors, builders, contractor, project managers, engineers, designers, and planners will get great benefit out of this viable and easy usable dynamic tool. COSTIBS tool will help to prioritize the Malaysian government's initiatives, plans and strategies to make compulsory of all government's construction project to adopt IBS at 70% from total construction elements become reality. Private sectors can use this tools to assist

them in decision making in considering IBS adoption for their project development. Significantly, this tool will embark a new venture in IBS and construction industry at large.

#### **1.8 Brief research Methodology**

This study is carried out in several steps in order to achieve the research objectives. First and foremost is by identifying the problem or issue related to the study. It is followed by the determination of aim, objectives and scope of the study. The exploration of all information including literature review is executed through accessing the published journals, books, articles, previous thesis and other sources in order to get an overview of the study.

The first steps taken in order to develop a computerised programming application for IBS cost estimation calculator using LCC approach is by collecting data using a questionnaire survey. The study also focused on the benefit, hindrances as well as the IBS costing factors. LCC at the same time is focusing on the five costing components named pre-development cost, construction cost, operational/annual running cost and maintenance cost, disposal cost. The selection of respondents is based on cluster sampling which allows the researcher to make selection of respondents based on the geographic region. In this research, the data was collected in the region of Kuala Lumpur, Selangor, Negeri Sembilan and Melaka. The selection of respondents is based on their experience and knowledge towards IBS and LCC. All the information obtained is presented prioritising the significant outcomes, especially in IBS costing factors and LCC potential selected by respondents using Structural Equation Modelling – Partial Least Square (Smart PLS) as a tools for Confirmatory Factor Analysis and as a reduction method. The weightage of cost distribution also was analysed to develop the factor score in the calculation. The initial framework for the web based programming is developed to helps on the later IBS user friendly LCC analysis called COSTIBS.

### **1.9 Outline of the Thesis**

This thesis is divided into five chapters. The five chapters comprise of Introduction (Chapter 1), Literature Review (Chapter 2), Research Methodology (Chapter 3), Analysis and Results (Chapter 4), and lastly is a Conclusion (Chapter 5). A brief summary of each chapter is outlined as follows:

**Chapter 1** is the thesis introductory section which is developed to provide direction of this research investigation. This chapter also states the research background, problem statement, research gap and research questions, aim and objectives, scope and limitation, a brief discussion of research methodology, expected findings, significance of the study, and original contribution to the body of knowledge.

**Chapter 2** addresses a relevant literature from the current state of knowledge. Areas covered in this chapter consists of explanation with the key terms used in this research such as industrialised building system, benefits and barriers, cost estimation, economic viability and Life Cycle Cost. The literature review also covers the application of web based application which justify the needs of this study in order to see the outcome of economic viability of IBS project. Besides, the literature also discuss the theoretical and conceptual framework which directly lead to the establishment of COST-IBS, where identification of four major steps performing LCC; pre-development cost, construction cost, operation/annual running cost, maintenance cost and disposal cost for IBS project.

**Chapter 3** presents the research methodology, including research methods, research process by explaining in details the initial comprehension, data collection and questionnaire development (pilot testing, questionnaire validation, sampling, sampling size, questionnaire analysis and the development of web based application tool). Besides, the research methodology also covers on the focus group discussion method focusing on the LCC development criteria as well as the validation. The last part of the chapter is concerned with the ethical consideration which explains the researcher commitment throughout the research activity.

**Chapter 4** reveals the results of the statistical analysis conducted in this research. Besides, findings on the focus group discussion also presented. It consists of the overview of the data collection techniques and description of the samples. The results of the Structural Equation Model (SEM) through Partial Least Square (PLS) and relevant discussions pertaining to the result analysed are presented. This chapter also presents the factor score and weightage score for cost distribution that later used in the development of the web based application with the establishment of COST-IBS.

**Chapter 5** developed the conclusion towards the research outcome based on the respective research objectives. This chapter also presents the research limitations and recommendation for future research.

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