

ADOPTION OF CONSTRUCTION INDUSTRY 4.0 AMONG SMALL AND
MEDIUM SIZED CONTRACTOR IN MALAYSIA

AHMAD BUKHORI BIN SHAHARUDDIN

A project report submitted in partial fulfilment of the
requirements for the award of the degree of
Master of Engineering (Construction Management)

School of Civil Engineering
Faculty of Engineering
Universiti Teknologi Malaysia

SEPTEMBER 2020

DEDICATION

It is specially dedicated to my parents.

For their endless love, support encouragement

ACKNOWLEDGEMENT

All praise and thanks are due to the Almighty Allah, who always guides me to the right path and has helped me to complete this thesis. There are many people whom I have to acknowledge for their support, help and encouragement during the journey of preparing this thesis. So, I will attempt to give them their due here, and I sincerely apologize for any omissions.

Alhamdulillah, I have managed to complete writing this thesis but of course, with the help and support from fantastic people around me. I am deeply grateful to my supervisor, Dr Eeydzah Aminudin, for her guidance, patience and support. I consider myself very fortunate for being able to work with a very considerate and encouraging supervisor like her. I am very indebted to her patience, her trust in my ability and also her invaluable advice that has inspired me always to be optimistic in completing the report.

I wish to express my thanks and gratitude to my parents, Shaharuddin Yahya and Alimatun Saadiah Amri, the ones who can never be thanked enough, for the overwhelming love and care they bestow upon me, and who have supported me financially as well as morally and without whose proper guidance it would have been impossible for me to complete my higher education.

This work would not have been possible without the help of my friends, Dr Effy Saiful, Puteri, Hayati, Afifah and Haziq. I am indebted to them as they give me full support and never failed to lend a helping hand in exchanging ideas and provide such an enjoyable studying environment. These people have made my life at UTM a truly memorable experience, and their friendships are invaluable to me.

Finally, a special thanks to my siblings, for their continuous support and encouragement. I have learned critical lessons throughout this research which never to give up and believe in yourself because trust and confidence is the most essential value to have a successful life.

ABSTRACT

The construction industry revolution which entails nothing less than a transformation of humankind that grasps fully by speed and breadth. However, the technological revolution that took place is still not fully acceptable by the construction industry. Therefore, this paper empirically aims to evaluate the application of small and medium industries of industry 4.0 determine the best strategy plan based on the perceived impact of performance on implementation. Three (3) objectives has been discussed include the adoption, perceived performance impact and strategy to overcome the impact by using quantitative methods were used for this study. A total of 50 questionnaires were distributed; however, only 76% (38) respondents answered the question completely. Based on the results, shows that Building Information Modeling has the use of the highest technology that has been used in the construction industry. In addition most of that construction companies need to address the technological impact of perceived materials, materials and tools; processes and operations; business strategies and models; people, organizations and cultures; rules and policies; and public procurement, with the implementation of Revolution 4.0 hampered by system shortages, financial problems, limited demand for innovation among SME players, lack of trust in foreign partners and limited ability to adapt foreign software. Besides that, there is a big difference focusing on categories by referring to the score factor and weighting factor between perceived performance effects and strategies to overcome the impact of the construction industry 4.0. Based on the data obtained, the highest score factor on high impact for Industrial Revolution 4.0 is implementation rules and basics 'with 45.76 with an average weight of 25%. This is categoriez as the most important due to the complexity and interconnectedness previous cross the construction sector needs to collaborate and understand on the emerging trends. However, strategies to control the impact or Industry 4.0, the highest score factor is regulations and policies with 39,104. Meanwhile, based on average weight, the highest was 0.333 or 33% for the 'public procurement' and 'business model innovation' categories. In short, transforming the construction industry into digitization and digitization may not have much of an impact, but the long-term benefits gained throughout the application should not be forgotten.

ABSTRAK

Revolusi industri pembinaan bukan perkara baru atau baru. Peredaran dan perubahan dalam teknologi telah mengubah keseluruhan kitaran proses pembinaan dengan integrasi yang berbeza-beza. Namun, revolusi teknologi yang berlaku masih tidak dapat diterima sepenuhnya oleh industri pembinaan. Oleh itu, makalah ini secara empirik bertujuan untuk menilai penerapan industri kecil dan sederhana industri 4.0 serta menentukan rancangan strategi terbaik berdasarkan kesan yang dirasakan prestasi terhadap pelaksanaan. Kaedah kuantitatif digunakan untuk kajian ini. Sebanyak 50 borang soal selidik diedarkan; namun, hanya 76% (38) responden yang menjawab soalan sepenuhnya. Berdasarkan hasilnya, ini menunjukkan bahawa Building Information Modeling mempunyai penggunaan teknologi tertinggi yang telah digunakan dalam industri pembinaan. Hasilnya menunjukkan bahawa syarikat pembinaan perlu menangani kesan prestasi teknologi bahan, bahan dan alat yang dirasakan; proses dan operasi; strategi dan model perniagaan; orang, organisasi dan budaya; peraturan dan polisi; dan perolehan awam, dengan menerapkan Revolusi 4.0 terhambat oleh kekurangan sistem, masalah kewangan, permintaan terhad untuk inovasi di kalangan pemain syarikat kecil dan sederhana (PKS), kurangnya kepercayaan pada rakan asing dan kemampuan terhad untuk menyesuaikan perisian asing. Terdapat perbezaan besar yang memfokuskan pada kategori dengan merujuk kepada faktor skor dan faktor pemberat antara kesan prestasi yang dirasakan dan strategi untuk mengatasi impak industri pembinaan 4.0 Berdasarkan data yang diperoleh, faktor skor tertinggi untuknya memberikan kesan yang tinggi terhadap Industrial Revolution 4.0 adalah 'peraturan dan asas' dengan 45.76 dan berat purata 25%. Walau bagaimanapun, strategi untuk mengawal impak atau Industri 4.0, faktor skor tertinggi adalah peraturan dan kebijakan dengan 39,104. Sementara itu, berdasarkan berat purata, yang tertinggi adalah 0.333 atau 33% untuk kategori 'perolehan awam' dan 'inovasi model perniagaan'. Ringkasnya, mengubah industri pembinaan menjadi digitalisasi dan pendigitalan mungkin tidak banyak memberi kesan, tetapi faedah jangka panjang yang diperoleh sepanjang aplikasi tidak boleh dilupakan.

TABLE OF CONTENTS

	TITLE	PAGE
	DECLARATION	iii
	DEDICATION	iv
	ACKNOWLEDGEMENT	v
	ABSTRACT	vi
	ABSTRAK	vii
	TABLE OF CONTENTS	viii
	LIST OF TABLES	xii
	LIST OF FIGURES	xiv
	LIST OF ABBREVIATIONS	xv
	LIST OF APPENDICES	xvi
CHAPTER 1	INTRODUCTION	1
	1.1 Background of Study	1
	1.2 Problem Statement	1
	1.3 Aim and Objectives	4
	1.4 Scope of Work	4
	1.5 Significant of Study	5
	1.6 Research Gap	5
CHAPTER 2	LITERATURE REVIEW	7
	2.1 Introduction	7
	2.1.1 Industry Revolution	7
	2.1.2 Bridging Industry 3.0 to Industry 4.0	9
	2.2 Definitions on The Industry 4.0 Term and its Synonyms	10
	2.3 Policy Implications on Industry 4.0 Revolution for Malaysian Construction Industry	12
	2.4 SME Definitions	13

2.5	The Adoption and Awareness of Industry Revolution Among SMEs for construction	14
2.6	Impact of Industry Revolution	15
2.6.1	Factor that Impacts the Industrial Revolution of Construction 4.0 Adoption	18
2.6.1.1	Strategy to Control or Overcome the Impact of the Industrial Revolution Among SMEs	20
2.6.2	People, Upskilling Existing and Producing Future Talent	21
2.6.3	Industry Collaboration	22
2.6.4	Business Model Innovation	23
2.6.5	Regulation and Policies	24
2.6.6	Public Procurement	27
2.6.7	Process and Operations	27
2.6.8	Funding and Outcome-Based Incentive	28
2.6.9	Enabling Ecosystem and Efficient Digital Infrastructure	29
2.6.10	Access to Smart Technologies and Standard	31
CHAPTER 3	RESEARCH METHODOLOGY	33
3.1	Introduction	33
3.1.1	Tabulation on Research Flow Chart	33
3.1.2	Research Sampling	36
3.1.2.1	Research tabulation	36
3.2	Data Analysis and Method	37
3.2.1	Quantitative Analysis	37
3.2.2	Multiple Response Analysis	37
3.2.3	Factor Analysis	37
3.2.4	Principle Component Analysis (PCA)	38
3.2.5	Sample Adequacy Test and Sphericity Test of PCA	38
3.3	Conclusion and Recommendations	38
3.4	Summary	38

CHAPTER 4	ANALYSIS AND DISCUSSION	41
4.1	Introduction	41
4.2	Data collection Method and Survey Response Rate	41
4.3	Background Information	42
4.3.1	Profession of Respondents	42
4.3.2	Age and Managerial Level of Respondents	43
4.3.3	Company background of respondents	44
4.4	The Adoption and Awareness of Industry Revolution Among SMEs	45
4.4.1	The Awareness of Industry Revolution Among SMEs	45
4.5	Reliability Test	45
4.6	Principle Component Analysis (PCA)	46
4.6.1	Sample Adequacy Test and Sphericity Test	46
4.6.2	PCA for Adoption of Technologies in Construction for Industry 4.0	47
4.6.3	Impact of Perceived Performance of Industry 4.0	48
4.6.4	Strategy to Overcome the Impact of Industry 4.0	54
4.7	Weightage Factor Between the Perceived Performance Impact with Strategy of Construction Industry 4.0	63
CHAPTER 5	CONCLUSION AND RECOMMENDATIONS	87
5.1	Introduction	87
5.2	Findings	87
5.2.1	Objective one: To identify the adoption and awareness of industry revolution application among SMEs	87
5.2.2	Objective two: To determine the perceived performance that impacts the industrial revolution in construction towards SMEs.	88
5.2.3	Objective three: To develop strategies to control the impact of the industrial revolution among SMEs.	89
5.3	Limitations of the research	90

5.4	Conclusion	91
5.5	Recommendations for Future Study	92
5.6	Summary	93
REFERENCES		95
APPENDICES		103

LIST OF TABLES

TABLE NO.	TITLE	PAGE
Table 2.1	Comparisons among Industry 3.0, 3.5 and 4.0 (Chien, Hong and Guo, 2017)	10
Table 2.2	Definitions on The Industry 4.0 Term and its Synonyms (Müller, el al., 2018)	11
Table 2.3	Global Rankings for The Fourth Industrial Revolution. As Cited in (Sung, 2018)	13
Table 2.4	Definition of SMEs in Construction (SME Corp. Malaysia, 2013), (CREAM), 2014), (HM Government, 2013)	14
Table 2-5	Technologies in Construction (Liu, 2017)	15
Table 2.6	Perceived Performance of The Construction Industry (World Economic Forum (WEF) and The Boston Consulting Group, 2018)	16
Table 2.7	Factor of The Impact Industrial Revolution of Construction 4.0 Adoption	19
Table 2.8	Strategy for People, Up-skilling Existing and Producing Future Talent	21
Table 2.10	Strategy for Industry Collaboration	23
Table 2.11	Strategy for Business Model Innovation	24
Table 2.12	Strategy on Regulations and Policies	25
Table 2.13	Strategy for Public Procurement	27
Table 2.14	Strategy for Process and Operations	28
Table 2.14	Strategy for Funding and Outcome-Based Incentive	29
Table 2.15	Enabling Ecosystem and Efficient Digital Infrastructure	30
Table 2.16	Strategy for Access to Smart Technologies and Standard	31
Table 3.1	Research tabulation	36
Table 4.1	General Information of Respondents in Malaysia	43
Table 4.2	Respondents Company Background	44

Table 4.3	The Awareness Level on Industry 4.0 Toward The Construction Industry Among SMEs	45
Table 4.4	Reliability Statistics	46
Table 4.5	KMO and Barlett's Test	47
Table 4.6	Mean and Standard Deviation for Technologies Involved in Construction	48
Table 4.7 (a)	Mean and Standard Deviation by Factor Analysis: (SPSS) for Category Technology, Materials and Tools	49
Table 4.8	Mean and Standard Deviation for People, Up Skilling Existing and Producing Future Talent	55
Table 4.9	Mean and Standard Deviation for People, Up Skilling Existing and Producing Future Talent (Cont')	56
Table 4.10	Factor Scoring Analysis Perceive Performance Impact on Technology, Materials and Tools	64
Table 4.11	Average Weightage and Percentage for Average Weightage	83

LIST OF FIGURES

FIGURE NO.	TITLE	PAGE
Figure 2.1	The Four Stages of The Industrial Revolution (Alaloul <i>et al.</i> , 2018)	8
Figure 3.1	Flow Chart of Data Analysis	35
Figure 4.1	Pie Chart Profession of Respondent in Malaysia	42
Figure 4.2	Gant Chart Mean for Perceive Performance Impact of Industry 4.0	53
Figure 4.3	Gantt Chart Mean for Strategy to Overcome The impact of Industry 4.0	62
Figure 4.4	Pie Chart AV % Weightage For Perceive Performance Impact Industry 4.0	84
Figure 4.5	Pie Chart AV % Weightage for Strategy	85

LIST OF ABBREVIATIONS

SME	-	Small and Medium Enterprise
PCA	-	Principle Component Analysis

LIST OF APPENDICES

APPENDIX	TITLE	PAGE
Appendix A	Questionnaire Survey Form	103

CHAPTER 1

INTRODUCTION

1.1 Background of Study

Industry 4.0 revolution evaluation of small and medium enterprises (SMEs) where the information obtained will be collected in particular through internet surveys. The information needed is like general information that is about awareness, perception, attitude, etc. Next, to investigate more detailed information about enterprises, and manufacturing (decision making, smart manufacturing technology, data security, e.g.).

1.2 Problem Statement

Many countries had established their own readiness model to make sure whether they are ready to embrace it. German national academy of science and engineering has contributed to the development of the Industrie 4.0 Maturity Index that will enable companies to assess their current Industrie 4.0 capabilities (Jones and Pimdee, 2017). Malaysia lagged and to catch up, and it needs to run faster than our competitors. Thus, Malaysia had developed Industry 4WRD Readiness Assessment which focuses on determining their state of readiness in the adoption of Industry 4.0 technologies (Malaysia Productivity Corporation (MITI), 2018). But it is too general as it focuses on Industry 4.0, which is a vast area of study instead of Construction 4.0. More, the assessment purpose is to assess their capabilities and awareness to adopt Industry 4.0 technologies and concept but not tracking their level of revolution.

One of the critical outcomes developed within the Construction Industry Transformation Plan (CITP) is productivity. Despite being part of the crucial sector that will help to establish Malaysia economic, the construction industry was reported

among the lowest productivity sector (Malaysia Productivity Corporation, 2018). Under CITP Programmed, government targets to doubling the productivity rate and matched by higher wages. Industry 4.0 can be seen as a helper in driving Construction Industry in the development of infrastructures, buildings and cities in Malaysia (Shaffii, 2017).

In Malaysia's development towards industry 4.0, small and medium enterprises (SMEs) are also given special attention as SMEs cover most of the manufacturing companies (98.5%) as well as employment (42%) (Ministry of International Trade and Industry (MITI), 2018). Although most large manufacturing firms are already anticipating the benefits and risks of adopting Industry 4.0 practices, small and medium enterprises (SMEs) in Malaysia are still taking precautionary measures in venturing. Knowing that there is great economic potential from Industry 4.0, SMEs in this industry are still far behind and less aware of it. Indirectly this will make SMEs in Malaysia far behind. With the implementation of Industry 4.0 has the potential to change SMEs, especially in the manufacturing sector, among others can increase production productivity, increase efficiency, and reduce costs. In addition, the implementation is also able to increase the capacity of an organization, management system and production level while maintaining quality and improve better monitoring, further developing innovators and manufacturers of Industry 4.0 technology.

However, the level of transformation required is very large for small and medium enterprises (SMEs). Industrial Implementation 4.0 can change business processes as well as operating models. this requires SMEs to collaborate and participate in a wider production network along with other SMEs, including large firms or multinational companies. By adapting digitalization in the manufacturing process system can improve and establish direct relationships with end users in turn produce more innovative and customized products.

Revolution of Industry 4.0 has changed the overall competitive landscape in the construction industry, where with the implementation of Industry 4.0 can reduce its competitive advantage between large and small and medium enterprises (SMEs).

In addition, Countries and manufacturing firms specializing in the use of in-house technology adapted from the Industry 4.0 concept will benefit from global competitors. However, this competitiveness depends on the ability of small and medium enterprises (SMEs) to adapt to market and technological trends. The transformation of the manufacturing industry, through Industry 4.0, is also in line with United Nations' Sustainable Development Goals (SGDs), especially in support of Goals 9 and 12.

Goal 9: Build resilient infrastructure, promote sustainable industrialisation and foster innovation. Inclusive and sustainable industrial development is the primary source of income generation, allows for rapid and sustained increases in living standards for all people, and provides the technological solutions to environmentally sound industrialization (Mohd Fateh, et al., 2016). Without technology and innovation, automation will not happen, and without industrialisation, the development will not occur.

Goal 10: Ensure sustainable consumption and production patterns. Sustainable consumption and production are about promoting resource and energy efficiency, sustainable infrastructure, and providing access to essential services, green and decent jobs and a better quality of life for all (Mohd Fateh, et al., 2016). Its implementation helps to achieve overall development plans, reduce future economic, environmental and social costs, strengthen economic competitiveness and reduce poverty.

In the implementation of Industry 4.0, top management must be sensitive to the digitization trend where top management must be open-minded and always sensitive in determining the company's strategy and direction (Rajnai and Kocsis, 2018). Industry 4.0 revolution evaluation of small and medium enterprises (SMEs) where the information obtained will be collected in particular through internet surveys. The information needed is like general information that is about awareness, perception, attitude, etc. Next, to investigate more detailed information about enterprises, and manufacturing (decision making, smart manufacturing technology, data security, e.g.).

1.3 Aim and Objectives

The aimed of this study is to evaluated Small and Medium Enterprise' adoption of industry 4.0 besides determining the best strategic plan based on the impact of perceived performance on the adoption.

This objective can be divided into several sub-objectives:

- a) To identify the adoption of industry revolution among SMEs contractor
- b) To determine the perceived performance that impacts the industrial revolution in construction toward SMEs.
- c) To develop strategy to control the impact of the industrial revolution among SMEs.

1.4 Scope of Work

This research focusing on the impact of industrial revolution among SME, Contractor in Malaysia, ending with appropriate managerial approaches to the development of an organisational culture supporting toward the concept of Industry 4.0 (Revolution).

According to Knight, (2001) studies have mention that SME's involvement plays an important role in the economic and social structure of developed countries. In addition, SMEs are a sub-sector that must adapt to the rapid changes in technology and construction engineering in order to compete with larger companies. In embracing the concept of industry 4.0 among SMEs is able to encourage more competitive and balanced development. Therefore, SMEs, which are mostly contractors and subcontractors, must have high skills and understanding of Industry 4.0. This is because adapting the revolution towards Industry 4.0 can change the way communication between SMEs and large companies (CREAM) 2014).

1.5 Significant of Study

This project is going to be an applied research project, leading the author through a unique experiment considered new in Malaysia and most of the developing countries. The one common element that all industrialisation revolutions share is the need to increase productivity and quality. Industry 4.0 is all about doing things differently. By leveraging on Industry 4.0 technologies, businesses are able to attain growth without compromising quality, cost or time. There are numerous benefits that come with the adoption of Industry 4.0 but the services identified to change the fundamental equation of manufacturing can be classified into six categories which is productivity, agility, innovation, customer experience, costs and revenue (Malaysia Productivity Corporation, 2018).

Based on the above argument, this study is focused on the level of adaptation and awareness of contractors from SMEs about Industry 4.0. In addition, it focuses on the level of impact of industry 4.0 and identifies strategies that can be taken to control or overcome the effects of the Industry 4.0 revolution. This can be the most significant part of this research as it will be able to close the gap in the Industry Revolution and contribute to the body of knowledge in this field. Therefore, this will give this research an added value to all similar research studies conducted in the relative areas.

1.6 Research Gap

Studies on Industry Revolution are common currently, emerging popular among developed countries but started to be recognized recently in Malaysia. It was first publicly introduced in 2011 as “Industrie 4.0” by Germany. Germany is the first country in the world that has applied the policy to its industry (Methavitakul and Santiteerakul, 2018). However, there are frequently new gap discovered and filled by current researchers in an advance application these days. The present research reveals that “Internet of Things (IoT)”, “Cyber-Physical System (CPS)”, “Information and Communications Technology (ICT)”, “Enterprise Architecture

(EA)", and "Enterprise Integration (EI)" are among the popular topic in BIM research field (Lu, 2017).

After a comprehensive review is made, have identified a few missing elements in Construction 4.0 by research. That is to include a SMEs contractor innovate their business model, the Industrial Revolution toward Construction 4.0.

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