## COMPARATIVE ANALYSIS ON MAINTENNACE AND REPAIR COST OF DIFFERENT TYPES OF SHIPBOARD FIXED FIRE EXTINGUISHING SYSTEM

KHAIRIZAL BIN OTHMAN

UNIVERSITI TEKNOLOGI MALAYSIA

# COMPARATIVE ANALYSIS ON MAINTENANCE AND REPAIR COST OF DIFFERENT TYPES OF SHIPBOARD FIXED FIRE EXTINGUISHING SYSTEM

KHAIRIZAL BIN OTHMAN

A thesis submitted in fulfillment of the requirements for the award of degree of Master of Engineering (Marine Technology)

> Faculty of Mechanical Engineering Universiti Teknologi Malaysia

> > JANUARY 2013

To my beloved wife, my lovely son, my mother, my families, my lecturers and all my friends.....

#### ACKNOWLEDGEMENT

First and foremost, I would like to address my sincere appreciation to my supervisor, Assoc Prof Dr Mohd Zamani B Ahmad for his good guidance, advice and invaluable assistance in achieving the success of this thesis.

I would also like to take this opportunity to extend my gratitude to the MISC Berhad, as a sponsor and allowing me to use the internal information particular to the Fleet Management Services staff for their cooperation and assistance while conducting this research. I would also like to thank my VP, Mr. Nordin b Mat Yusoff, Mr. Izhar b Harun, General Manager, Project Management Ship and other senior management for their kind support and understanding. This also not limited to my fellow colleagues of Group Technical Services in assisting me throughout the duration of this thesis.

I completed my dissertation with the continued support and prayers from my family and friend to whom I owe so much. When completing this thesis, I developed a deep appreciation for the unique contribution that I received from each of the individuals thanked above as well as any individual whom I may have forgotten to mention.

Last but not least, I would like to dedicate my heartfelt appreciation to my family for their invaluable support towards the success of this thesis.

#### ABSTRACT

Merchant ships could, by requirement, be fitted with any two of three different types of fixed fire extinguishing system (FFES); CO2 based, water based and foam based. Each system is guite unique and so as the maintenance and repair cost. Maintenance cost of FFES depends on ship size and type and the major cost categories are labor and material. Maintenance budget to sustain maintenance and repair work on FFES is always given lump sum to the ship's master and hence it is helpful if the master is provided with indication on how to apportion the budget by FFES type, by system's category and by system's components. This research intends to establish these ratios based on data collected from 31,980 DWT chemical tankers with GRT 22,116. Maintenance and repair cost data are split into categories and later further breakdown into components representing the types of works performed on the FFES systems. Probability of occurrence of their average annual values are also estimated using simple Gaussian Method. The result show that for FFES comprising of CO2 and water based system, the CO2 based system will take 7% of the lump sum budget, its labor cost will take 91% and SA CO2 Fixed Fire Sys Cylinder Test Certificate component will take 47.4% of the budgeted sum. For a CO2 and foam system, the CO2 based system will take 6% of the lump sum budget, its labor component will take 93% and PUC0611-Test Fire Pump 12M component will take 25.7%. For water and foam FFES system, water will take 4% of the budgeted sum, labor will take 100% and SA-Foam Analysis component will take 47.6%.

#### ABSTRAK

Bagi menepati syarat kapal-kapal dagang boleh dipasang dengan mana-mana dua daripada tiga jenis sistem pemadaman kebakaran tetap (FFES); berasaskan karbon dioksida (CO2), berasaskan air dan berasaskan busa. Setiap sistem adalah unik dan begitu juga kos senggaran dan baik pulihnya. Kos penyenggaraan FFES bergantung kepada saiz kapal dan jenis dan kategori utama kos adalah kos pekerja dan bahan. Bajet penyenggaraan untuk menanggung kerja penyenggaraan dan pembaikkan FFES di beri secara segumpal kepada nakhoda untuk semua sistem di atas kapal dan dengan itu ianya akan dapat membantu jika nakhoda kapal diberi petunjuk bagaimana membahagikan bajet tersebut mengikut jenis FFES, kategori sistem dan komponennya. Kajian in bercadang mewujudkan nisbah ini berdasarkan data dari kapal tangki minyak kimia bersaiz 31,980 DWT dengan 22,116 GRT. Data kos senggaraan dan baikpulih telah dipisahkan mengikut kategori sistem dan kemudian dipecahkan kepada komponen yang mewakili jenis kerja yang dilakukan ke atas FFES. Kebarangkalian berlakunya nilai-nilai purata tahunan telah dianggarkan dengan menggunakan kaedah Gaussian. Keputusan menunjukkan bahawa untuk FFES yang berasaskan CO2 dan air, CO2 akan mengambil 7% daripada bajet keseluruhan, kos buruhnya ialah 91% dan komponen utama iaitu SA CO2 Fixed Fire Sys Cylinder Test Certificate akan mengambil kira-kira 47.4% daripada jumlah bajet. Untuk FFES yang berasaskan CO2 dan busa, CO2 akan mengambil 6% dari bajet keseluruhan, manakala kos buruhnya 93% dan komponennya ialah PUC0611-Test Fire Pump 12M yang akan mengambil 25.7% daripada jumlah bajet diberikan. Untuk FFES yang berasaskan sistem air bersama busa, sistem berasakan air akan mengambil 4% daripada jumlah peruntukan yang akan diberikan, manakala komponen kerjanya adalah 94% dan kerja SA-Foam Analysis mengambil kira-kira 47.6%.

### TABLE OF CONTENT

CHAPTER	TITLE	PAGE
	DECLARATION SHEET	ii
	DEDICATION	iii
	ACKNOWLEDGEMENT	iv
	ABSTRACT	V
	ABSTRAK	vi
	TABLE OF CONTENTS	vii
	LIST OF TABLES	xiii
	LIST OF FIGURES	xvi
	LIST OF ABBREVIATIONS	xvii
	LIST OF APPENDIX	xviii
1	INTRODUCTION	
	1.1 Introduction	1
	1.2 Research Background	2
	1.3 Problem Statement	4
	1.4 Research Objectives	5

### 2 LITERATURE REVIEW

2.1	Introduc	tion	8
2.2	Rules an	d Requirement	9
	2.2.1	International Maritime Organization (IMO)	9
		Requirement	
	2.2.2	Safety of Life at Sea (SOLAS)	10
	2.2.3	Classification Society	12
2.3	Fixed Fi	re Extinguishment System (FFES) arrangement	15
	2.3.1	Machinery Spaces	15
	2.3.2	Accommodation	18
	2.3.3	Cargo Space	18
	2.3.4	Other Spaces	19
2.4	Fixed Fi	re Extinguishing (FFE) Agent	19
	2.4.1	Fixed gas fire-extinguishing system	20
		Carbon Dioxide (CO <sub>2</sub> )	20
	2.4.2	Fixed foam fire extinguishing system	23
	2.4.3	Fixed pressure water-spraying fire	26
		extinguishing system	20

2.5	Mainte	enance work	s onboard of MISC vessel	29
	2.5.1	AMOS Ma	intenance & Purchase	29
		2.5.1.1	Overview of Maintenance Reports	37
		2.5.1.2	Maintenance List	41
2.6	Mainte	enance action	ns on FFES	43
	2.6.1	Labor Cos	t	44
	2.6.2	Material C	lost	46
2.7	Mainte	enance Budg	get	47
2.8	Approaches to uncertainty and variability		49	
2.9	Conclusion		50	

### **3 RESEARCH METHODOLOGY**

3.1	Introd	uction		51
3.2	Resear	ch Methodo	logy flowchart	52
3.3	Step 1	Identificati	ion of FFES maintenance component	53
	on diff	erent mediu	ım FFES	
	3.3.1	Componen	nts identified from AMOS	53
	3.3.2	Job compo	onent number	53
3.4	Step 2:	Extraction	and management of data for cost	59
	variabl	es		
	3.4.1	Data extrac	cted from AMOS	59
	3.4.2	Collected of	data	62
		3.4.2.1 S	orting out the data by job component	62

	3.4.2.2 Sorting out the data by date	62
	3.4.2.3 Identification the zero value data and	62
	remove	
	3.4.2.4 Adjusting unrealistic total duration	65
	hours as compared to median value	
3.5	Step 3: Establishing cost variables time trends	71
3.6	Step 4: Characteristic of Cost Variation	73
	3.6.1 Identify the minimum, middle and maximum	73
	value of data set	
3.7	Step 5: Total Cost variation plots	76
	3.7.1 Labor cost	76
	3.7.2 Material/ Spare part cost	77
	3.7.3 Total Maintenance Cost	77
3.8	Step 6 : Identification of minimum, median and	79
	maximum values for total maintenance cost variation	
3.9	Step 7: Comparison medium based on yearly	79
	maintenance cost and repair cost	
3.10	Step 8: Develop concept of comparing maintenance &	79
	repair cost with uncertainty	
3.11	Step 9: Identification of the statistical characteristic of	80
	cost data (mean, standard deviation, variance,	
	probability of mean)	
3.12	Step 10 : Comparing maintenance cost and repair cost	82
	with uncertainty	

with uncertainty

4

### DATA ANALYSIS AND DISCUSSION

4.1	Intro	duction	83
4.2	Extra	cted Data from AMOS by component number	84
4.3	Result	on comparison of total maintenance cost for	84
	FFES	with different types of medium	
	4.3.1	Comparison Level 1 – Direct Comparison of	84
	value	S	
		4.3.1.1 CO <sub>2</sub> based medium FFES	84
		4.3.1.2 Water based FFES	86
		4.3.1.3 Foam based FFES	87
	4.3.2	Results on Comparison Level 2 – Probability of	88
		Occurrence of Total Maintenance Cost	
		4.3.2.1 CO <sub>2</sub> based FFES	88
		4.3.2.2 Water based FFES	89
		4.3.2.3 Foam based FFES	90
	4.3.3	Result on Comparison Level 3 Element-by-	91
		Element Comparison	
		4.3.3.1 CO <sub>2</sub> based FFES	91
		4.3.3.2 Water based FFES	92
		4.3.3.3 Foam based FFES	93
	4.3.4	Result on comparison Level 4 - Labor and	93
		Material Cost Comparison	
		4.3.4.1 CO <sub>2</sub> based FFES	93
		4.3.4.2 Water based FFES	95

		4.3.4.3 Foam based FFES	97
	4.4	Comparison on average Total Maintenance Cost	99
5	RESU	LT AND DISCUSSION	
	5.1	Introduction	100
	5.2	Discussion on comparison of total maintenance	101
		cost for FFES with different types of medium	
	5.3	Comparison of Labor Cost and Material Cost for	103
		CO <sub>2</sub> , Water and Foam - based FFES on annual per	
		year	
	5.4	Comparison of Annual Cost for Job Component for	107
		CO <sub>2</sub> , water and foam based FFES	
	5.5	Comparison of Annual FFES against MISC Total	111
		Budget Cost.	
	5.6	Conclusion	112
6	CON	CLUSION AND RECOMENDATION	
	6.1	Introduction	113
	6.2	Overview of the study	114
	6.3	Review of the finding	114
	6.4	Recommendation and Suggestions	116
REFEREN	CES		117
Appendices	A - E		121-125

### LIST OF TABLES

TABLE NO.	TITLES	PAGE
2.1	List of preventive maintenance works	14
3.1	Research Methodology Flowchart	52
3.2	List of summary list for preventive and corrective	55
	maintenance by job component number	
3.3	Extracted data from AMOS (M&P) for Water	56
3.4	Shore Assistance - corrective maintenance for three (3)	58
	mediums of FFES	
3.5	Managed data – water medium	61
3.6	Example on a list of managed data from water-based	63
	FFES	
3.7	Managed list of maintenance work for three mediums	64
	by job component number	
3.8	List of identified of unrealistic data for all jobs	67
	component number	
3.9	Comparisons on cost variations on identified value for	70
	unrealistic of total duration hours	
3.10	List of completed managed data 1 out of 20 for water-	72
	based FFES	

- 3.11 Minimum, median and maximum value for cost 75 variation
- 3.12Labor Cost, Material Cost and Total Maintenance Cost78

Maintenance cost comparison for CO<sub>2</sub> – based FFES

4.2 Maintenance cost comparison for water – based FFES 86

4.1

- 4.3 Maintenance cost comparison for foam 87
- 4.4 Cost variation comparison with uncertainty value for 89
  CO<sub>2</sub> based FFES
- 4.5 Cost variation comparison with uncertainty for water 90 based FFES
- 4.6 Cost variation comparison with uncertainty value for 91foam based FFES
- 4.7 Cost variation for maintenance work for water  $CO_2 92$ based FFES
- 4.8 Cost variation for maintenance work for water medium 92
   based FFES
- 4.9 Cost variation for maintenance work for water foam 93based FFES
- 4.10 Comparison on maintenance cost and repair cost with 94 uncertainty for CO<sub>2</sub>
- 4.11 Comparison on maintenance cost and repair cost with 96 uncertainty for water
- 4.12 Comparison on maintenance cost and repair cost with 98 uncertainty for foam
- 4.13 Average on total maintenance and repair cost 99

85

5.1	Average total maintenance cost per year	101
5.2	Comparisons on probability of three medium per year	102
5.3	Comparison on average cost for labor cost and material	104
	cost per year	
5.4	Comparison on average cost per year for job component	105
	CO <sub>2</sub> -based FFES	
5.5	Comparison on average cost per year for job component	106
	water-based FFES	
5.6	Comparison on average cost per year for job component	107
	foam-based FFES	
5.7	Job Component for CO <sub>2</sub> – based FFES	108
5.8	Job Component for Water – based FFES	109
5.9	Component for Foam medium	110
5.10	Comparison on maintenance cost and repair cost with	111
	uncertainty	

### LIST OF FIGURES

FIGURE NO.	TITLES	PAGE
2.1	Source of fire in engine room (ClassNK, 2005)	17
2.2	CO <sub>2</sub> extinguishing system (MISC Berhad)	21
2.3	Combination of foam tetrahedron	24
2.4	Common arrangement onboard vessel on foam system	25
2.5	Simple Water Spray/Fog Fire Suppression Design	28
2.6	AMOS M&P System concept	30
2.7	Maintenance Information at AMOS System Work flow	30
2.8	Stock transaction overview	36
2.9	Type of reports (MISC Berhad)	38
2.10	The reports list (AMOS M&P database, MISC Berhad)	39
2.11	Retrieving a report from AMOS M&P Database (AMOS	40
	M&P database, MISC Berhad)	
3.1	Managed data with unrealistic value	66
4.1	Maintenance cost for CO <sub>2</sub> – based FFES	85
4.2	Maintenance cost comparison – Water based FFES	86
4.3	Maintenance cost for foam – based FFES	87
4.4	Comparison on Total Maintenance Cost for three	88
	mediums	

### LIST OF ABBREVIATIONS

AMOS M&P	AMOS Maintenance and Plan
CO <sub>2</sub>	Carbon Dioxide
DWT	Deadweight Tonne
CLASSNK	Classification Society – Nippon Kaiji Kyokai
FFES	Fixed Fire Extinguishing System
IMO	International Maritime Organization
ІМСО	Inter-Governmental Maritime Consultative Organization
MISC Berhad	Malaysia International Shipping Corporation Berhad
MTD	Melati Dua
MYR	Malaysian Ringgit
NFPA	National Fire Protection Association
GRT	Gross Registered Tonnage
SA	Shore Assistance
SOLAS	Safety of Life at Sea
12M	12 months
30M	30 months
48M	48 Months

### LIST OF APPENDICES

APPENDIX	TITLE	PAGE
А	Medium based FFES (CO <sub>2</sub> , Water & Foam	121
В	CO <sub>2</sub> , Water & Foam - medium based FFES managed data	122
С	CO <sub>2</sub> , Water & Foam - managed data by job component	123
D	CO <sub>2</sub> , Water & Foam - total durations hours-medium based	124
	FFES	
E	Total Cost for medium based FFES	125

#### CHAPTER 1

### INTRODUCTION

### 1.1 Introduction

Overall, this study is focused on the cost component that influences the total cost for shipboard maintenance works on FFES. Besides that, this study is also intended to identify the critical cost component from each medium in order a safe budget level is met. In this chapter, the basic elements of the study are presented. Basically, this chapter covers the background, problem statement, aims and objectives, and scope of the study. The research methodology involved in conducting this study is also briefly explained. Lastly, a summary of all the chapters in this study are presented.

#### 1.2 Research Background

FFES is a mandatory system to be installed on board of the vessel. The Owner of the vessel has an option to install all three or two different types of FFES onboard of their vessel subject to classification society approval. The most common types are water based, CO<sub>2</sub> based and foam based. This system is extremely crucial to the vessel. Although, this system is a secondary means in controlling the fire, the maintenance and services exercise should be carried out by the operators in regular intervals. This maintenance work will ensure that the system can be operated efficiently during an emergency situation.

FFES is the common system installed onboard of vessel. Thus throughout the years, the maintenance action needs by FFES are personnel, facilities, equipments and spare parts. The costs associated with these resources are grouped into two parts, the maintenance cost and the resources cost. Maintenance costs are the direct expenses related to a maintenance action, which is the man-hour, spare parts, rent of facility and special equipment. Resources costs are the cost of indirect expenses such as holding cost of spares, running cost of facilities, and training of personnel. For that reason, the owner of the vessel has to capture the initial cost and maintenance cost for this system in order to use and maintain the efficiency of the system. Therefore the maintenance and repair cost for FFES is mainly involving the labor man-hour rates and cost of replacement of the spare parts. As such, these elements will affect the total cost for each maintenance works carry out on FFES. Therefore, the total maintenance cost varies and fluctuating.

Traditionally, the main purpose of maintenance is to determine the most cost-effective maintenance strategy to be adopted. This strategy should provide the best possible balance between direct maintenance costs (labor, materials, administration) and the consequences or penalty of not performing maintenance as required (i.e. labour, materials, administration, loss of production and anticipated profit etc.) without prejudice to Health, Safety and Environmental (HSE) factors. As for MISC vessels, a suitable maintenance budget is prepared to the vessel for purchasing the spare parts and other ancillary expenses. For cost-effective reason, MISC's chemicals tanker was budgeted based on the previous history of the similar vessel such as total cost of purchasing the critical items and annual services. In addition, additional percentage is placed to offset the fluctuation rate in that financial year. This additional percentage varies and subject to finance department approval.

Hence, from the above approach, the estimated budget can be better estimated if the data for maintenance and repair cost over a period can be analyzed and compared between the different types of medium.

In conclusion, from the above findings, the researcher will carry a further study in determining the maintenance and repair cost of different types of shipboard FFES for chemicals tanker. The findings of the study can be used as a reference for future financial plan.

#### **1.3 Problem Statement**

Under the Safety of Life At Sea (SOLAS) Chapter II-2, Regulation 10, the installation of FFES on board a vessel is compulsory. In general FFES consists of three different types of medium used on merchant vessel. They are water,  $CO_2$  and foam These FFES is very crucial for the vessel and crew in controlling and extinguishing the fire.

No formal attempt has been made to differentiate between maintenance cost and proposal budget decisions throughout the ship's life, because regardless of the ownership, a ship will continue to be repaired and traded until it is scrapped. Through market mechanisms, these costs will be borne by the company under maintenance cost. Therefore, the cost uncertainty for maintenance and repair time of different types of FFES is not properly studied.

Consequently, the maintenance activities of FFES are normally captured in the shipboard maintenance system. The maintenance cost is captured based on working hours and the cost of each spare part that is being utilized during the maintenance activities. The Chief Engineer who is working on the vessel will updating the working hours and spare parts that are being utilized in the maintenance system after completion of each works. These data are kept in the database and could be studied to assess the maintenance cost of FFES based on component and repair time. In this work, the researcher will study on the component of each FFES and its repair time required based on the data collection from the maintenance system. By understanding the variation of cost component for each FFES; the researcher will be able to propose a safe budget level that can be used while allocating the maintenance and repair budget without worrying on the safety feature.

As such, this research attempts to identify the important components of maintenance works and repair cost for FFES medium. This component is assumed to be a factor in determining the total cost for each medium.

### 1.4 Research Objective

The objective of this thesis is to compare the maintenance and repair cost of the three types of shipboard FFES; water, CO<sub>2</sub> and foam based.

### 1.5 Scopes of Research

- i. The type of ship selected is chemical tanker. This will minimise the cost variation due to labor price.
- ii. The research data will be extracted from MISC's AMOS Maintenance & Plan Database.
- The statistical method is selected for determining the magnitude of cost variation and its probability of occurrence.
- iv. The results should be accurate for water, CO<sub>2</sub> and foam based FFES fitted on chemical tankers on gross tonnage 22,116 only.

#### **1.6** Significant of the study

The outcome of the study is to be useful for chemicals tanker, owners and operators to understand the critical factors that can influence the maintenance cost of FFES. It also is an advantage to the vessel operators in understanding the importance of each maintenance work during clarifying the maintenance cost for each type of medium used in FFES. In the long run, this study can be proposed as a part of periodic and continuous evaluations and reviews of the FFES.

### 1.7 Thesis Structure

This thesis is organized and presented through six chapters as below:-

Chapter one explains the overview of this research that will outline the objective, the problem statement, scope of the study and significance of study.

Chapter two discusses the relevant literature pertaining to FFES rules and requirement, type of FFES, AMOS Maintenance & Plan and maintenance action.

Chapter three describes the research approach adopted for this study, such as explanations on techniques of data collections and the data analysis methods. Each steps of the research methodology was described, beginning with the initial planning and preparation of this research until the final results.

The findings of this study were presented in chapter four. Comparisons for each FFES medium were presented, for the analysis purpose, a comparison on variance and probability for each medium were used to fulfill the research objectives. Chapter five explains on the concluding notes on the researcher objectives. A conclusion was reached, based on the problem and data analysis of the study. Statistical analyses are used to identify the uncertainty value for each maintenance and repair cost of different types of shipboard fixed fire extinguishing system.

Lastly, the chapter six highlights the conclusions made from the study and the recommendations for further studies.

### REFERENCES

- A.J. Mokashi, J. Wang, A.K. Vermar, (2002), "A study of reliability-centered maintenance in maritime operations", School of Engineering, Liverpool John Moores University, Marine Policy 26 (2002) 325–335.
- 2. American Bureau of Shipping, (2005), "Guidance Notes on Fire-Fighting System"
- 3. B.C Nakra and K.K. Chaudhry, (2004), "Instrumentation, Measurement and Analysis", (second edition), Tata McGraw-Hill Publishing Company Limited.
- Bilal M.Ayyub, George J.Klir, (2006), "Uncertainty Modelling and Analysis in Engineering and the Sciences", Chapman & Hall/CRC.
- C.W. Gits, 'Design of Maintenance Concepts, International Journal of Production Economics''. Faculty of Industrial Engineering and Management Science, Eindhoven University of Technology, Eindhoven, the Netherlands, 1992.
- D.J. House, "Seamanship Techniques" 3rd Edition, Elsevier's Science and Technology, 2004.
- Donald G. Newman, Ted G. Eschenbach & Jerome P.Lavelle, (2004), "Engineering Economic Analysis", (9th edition), Oxford University Press.
- 8. http://www.imo.org/ dated 02 April 2010.

- 9. http://www.classnk.or.jp/hp/en/index.aspx. dated 02 April 2010.
- 10. http://www.idcon.com/reliability-tips-77.htm dated 05 Jun 2010
- 11. http://www.plant-maintenance.com/maintenance articles.shtml dated 05 Jun 2010
- 12. http://en.wikipedia.org/wiki/Trend\_estimation dated 05 Jun 2010
- 13. http://en.wikipedia.org/wiki/Magnitude\_(mathematics) dated 5 Jun 2010.
- 14. http://mathworld.wolfram.com/StatisticalMedian.html dated 05 Jun 2010
- H. James Harrington, Glen D. Hoffher and Robert P. Reid Jr, (1998), "Statistical Analysis Simplified", McGraw-Hill.
- International Convention for the Safety of Life at Sea (SOLAS), 1974 dated 02 April 2010.
- Laura Swanson, (2001) "Linking Maintenance Strategies to Performance", Int. J. Production Economics, 70, pp 237-244.
- Liu, Z.; Kim, A.K. (2000), "A Review of water mist fire suppression systems fundamental studies, Journal of Fire Protection Engineering", v. 10, no. 3, pp. 32-50.

- 19. Lawrence L. Lapin, (2002), "Modern Engineering Statistic", ITP Company
- M. Bevilacquaa, M. Bragliab, (2000) "The Analytic Hierarchy Process Applied To Maintenance Strategy Selection", Reliability Engineering and System Safety, 70 (2000) 71–83.
- 21. MISC Berhad, AMOS Maintenance & Purchase (AMOSM&P).
- M.Pariazar, J. Shahrabi, M.S. Zaeri and Sh. Parhizi, (2008), "A Combined Approach for Maintenance Strategy Selection" Journal of Applied Sciences 8 (23);4321-4329.
- Philips F. Ostwald, (2003), "Cost Analysis and Estimating for Engineering and Management" Prentice Hall.
- Robert T. Wickham, "Review of the use of Carbon Dioxide Total Flooding Fire Extinguishing System" U.S Environmental Protection Agency, 2003.
- S. Christian Albright, Wayne L. Winston and Christopher J. Zappe, (2000),
  "Managerial Statistic", Duxbury Thomson Learning.
- Stephen B. Vardeman and J. Marcus Jobe, (2001), "Basic Engineering-Data Collection and Analysis", Duxbury, Thomson Learning.

- Solomon, L., "Essential Elements of Maintenance Improvement Programs". In Proc.
  1FAC Workshop on Production Control in the Process Industry, Osaka, Japan, 29-30
  October 1989 and Kariya, Japan, 1-12 November 1989, (eds E. Oshima & C. van Rijn)
  Pergamon Press, Oxford, UK, pp. 195-198.
- Thomas G. Beckwith, Roy D. Marangoni and John H. Lienhard V, (2007),
  "Mechanical Measurement", sixth edition, Pearson, Prentice Hall.
- 29. Wallace R.Blischke and D.N. Prabhakar Murthy, (2003), "Case Studies in Reliability and Maintenance", Wiley Series in Probability and Statistic, A John Wiley & Sons.