

ENHANCEMENTS OF E-LEARNING SYSTEM BY USING SOCIAL NETWORK  
FEATURES

JAMILAH BINTI MAHMOOD

A dissertation submitted in partial fulfilment of the  
requirements for the award of the degree of  
Master of Science (Information Technology - Management)

Faculty of Computing  
Universiti Teknologi Malaysia

JUNE 2013

This dissertation is dedicated to my parents and family members for their love, endless support and encouragement. Not to forget to the lecturers and friends who give encouragement and help to drive success.

## **ACKNOWLEDGEMENT**

First and foremost, I would like to express heartfelt gratitude to my supervisor Dr. Halina Mohamed Dahlan for her constant support during my study at UTM. Without her, this thesis would not have been completed. She inspired me greatly to work in this project. I have learned a lot from her and I am very fortunate to have her as my mentor and supervisor.

Furthermore, I would also like to thank my dear parents, Mahmood Mat and Naimah Mohamed for their love and support. I wouldn't be where I am today without them. To my siblings, thanks for your all motivation advices, thanks for being the best siblings anyone could ask for. And not to forget to all my friends, who is always there, in good times and bad, it has been an amazing journey.

Finally, I would like to thank the authority of Universiti Teknologi Malaysia (UTM) for providing me with a good environment and facilities.

## ABSTRACT

E-learning that is used in the organization is found to be lack of knowledge sharing elements. Instead of using e-learning, user tends to use other alternatives site like social network to share knowledge. The knowledge sharing barriers in e-learning are identified from the analysis on past papers and questionnaire. The barriers found are willingness to share, changing organization culture, social relationship, features is difficult to use, limited functions, limited user access, knowledge evaluation and as well as the representation of features are not interesting. However, social network is found to have a strong relationship with knowledge sharing and its features are useful in solving the technology problems. It can facilitate knowledge sharing in two ways, which are by increasing knowledge reuse within users and by eliminating the reliance on formal liaison structures. The features of social network are analysed and enhancements of e-learning are proposed. The enhancements are evaluated by using questionnaire and interview. The results found that in order to enhance knowledge sharing in e-learning, the organization should embedded the knowledge sharing culture in student activities and promote the existing best features of e-learning to users. Besides, e-learning should provide more space for user's profile and medium of communication for its user. In order to present the enhancements, a framework is developed. The framework consists of five components which are academic information system, mobile service/webcast, learning portfolio, knowledge management engine, websites/emails/blogs and knowledge sharing tools. The social network features are embedded into the knowledge sharing tools components. The features are Status Update, Message, Media Sharing, Notes, Share, Like, Quote, Mention, Hashtag and Trends. The improvements on existing features with embed social network features will enhance knowledge sharing e-learning.

## ABSTRAK

E-pembelajaran yang digunakan dalam organisasi mempunyai masalah kekurangan unsur-unsur perkongsian pengetahuan. Walaupun pengguna sistem mempunyai kemudahan e-pembelajaran, mereka lebih cenderung untuk memilih cara alternatif seperti rangkaian sosial untuk berkongsi pengetahuan. Masalah perkongsian pengetahuan dalam e-pembelajaran dikenal pasti daripada analisis dari kajian lepas dan soal selidik. Antara masalah-masalah yang dikenal pasti adalah ketidakrelaan untuk berkongsi, budaya organisasi, hubungan sosial, fungsi perkongsian sukar untuk digunakan, fungsi yang terhad, fungsi tidak menarik, akses pengguna terhad dan nilai pengetahuan. Namun begitu, rangkaian sosial didapati mempunyai hubungan yang kuat dengan perkongsian pengetahuan dan fungsinya berguna dalam menyelesaikan masalah yang dikenalpasti. Rangkaian sosial boleh memudahkan perkongsian pengetahuan dalam dua cara, iaitu dengan meningkatkan penggunaan semula pengetahuan dan menghapuskan pergantungan kepada struktur perhubungan formal. Fungsi rangkaian sosial dianalisis dan penambahbaikan e-pembelajaran dicadangkan. Penambahbaikan dinilai dengan menggunakan soal selidik dan temu bual. Keputusan mendapati bahawa organisasi perlu menanam budaya perkongsian ilmu dalam aktiviti pelajar dan mempromosikan fungsi terbaik yang sedia ada. Selain itu, e-pembelajaran perlu menyediakan ruang profil pengguna dan medium komunikasi untuk pelajar dari fakulti yang berbeza. Dalam usaha untuk membentangkan penambahbaikan, rangka kerja dibangunkan. Rangka kerja ini terdiri daripada lima komponen iaitu sistem maklumat akademik, perkhidmatan mudah alih/siaran, portfolio pembelajaran, enjin pengurusan pengetahuan, laman web/e-mel/blog dan alat perkongsian pengetahuan. Fungsi rangkaian sosial yang dicadangkan adalah Status Update, Message, Media Sharing, Notes, Share, Like, Quote, Mention, Hashtag dan Trend. Penambahbaikan kepada fungsi yang sedia ada dengan fungsi rangkaian sosial akan meningkatkan perkongsian pengetahuan di dalam e-pembelajaran.

## TABLE OF CONTENTS

CHAPTER	TITLE	PAGE
	DECLARATION	ii
	DEDICATION	iii
	ACKNOWLEDGEMENT	iv
	ABSTRACT	v
	ABSTRAK	vi
	TABLE OF CONTENTS	vii
	LIST OF TABLES	x
	LIST OF FIGURES	xi
	LIST OF APPENDICES	xv
<b>1</b>	<b>INTRODUCTION</b>	
	1.1 Introduction	1
	1.2 Background of the Problem	3
	1.3 Problem Statement	6
	1.4 Objectives	6
	1.5 Scope of the Project	7
	1.6 The Project Importance	7
	1.7 Chapter Summary	7
<b>2</b>	<b>LITERATURE REVIEW</b>	
	2.1 Introduction	8
	2.2 e-learning	10
	2.2.1 Definition	10
	2.2.2 Features of e-learning	11
	2.2.3 Existing Framework of e-learning	14

2.3	Knowledge Sharing	16
2.3.1	KS Definition	16
2.3.2	KS Barriers in e-learning	17
2.4	Social Network	26
2.4.1	Social Network Definition	26
2.4.2	KS in Social Network	28
2.4.3	Features Offered by Social Network	31
2.5	Discussion	36
<b>3</b>	<b>RESEARCH METHODOLOGY</b>	
3.1	Introduction	37
3.2	The Methodology	37
3.3	Implementation of the Methodology	38
3.3.1	Problem Statement	40
3.3.2	Information Acquisition	40
3.3.3	Data Collection And Analysis	41
3.3.4	Propose Enhancements of e-learning in Terms of KS by Incorporating Social Network Features	43
3.4	Chapter Summary	43
<b>4</b>	<b>DATA ANALYSIS</b>	
4.1	Introduction	45
4.2	Finding on e-Learning Features Used For Knowledge Sharing	45
4.3	Finding on KS Barriers in e-learning	49
4.4	Finding on Social Network Features That Can Be Used To Enhance KS in e-learning	56
4.5	Discussion	80
4.5	Chapter Summary	81
<b>5</b>	<b>PROPOSE ENHANCEMENTS OF E-LEARNING</b>	

5.1	Introduction	82
5.2	The Proposed Enhancements of e-learning In Terms of KS by Incorporating Social Network Features	82
5.3	Data Collection	87
5.3.1	Pilot Study	87
5.3.2	Final Survey	90
5.4	Data Analysis	90
5.4.1	Part A- Demographic Analysis	90
5.4.2	Part B- Enhancements Evaluation	93
5.5	Interview	109
5.6	The Enhancements Framework	110
5.7	Chapter Summary	112

## **6**

### **DISCUSSION AND CONCLUSION**

6.1	Introduction	113
6.2	Achievement	113
6.3	Constraints and Challenges	114
6.4	Future Work	115
6.5	Chapter Summary	115

<b>REFERENCES</b>	116
-------------------	-----

<b>APPENDICES</b>	121
-------------------	-----



## LIST OF TABLES

<b>TABLE NO</b>	<b>TITLE</b>	<b>PAGE</b>
2.1	The features provided in Moodle 1.9 and Moodle 2.1	12
2.2	KS Barriers in e-learning	18
2.3	Paper discussing on e-learning and social network	30
2.4	Essential features for social websites	32
4.1	The user percentage on KS features	48
4.2	KS Barriers in e-learning	49
4.1	The user percentage on KS features.	46
5.1	Case processing summary	88
5.2	Reliability statistics	88
5.3	Item-total statistics	89
5.4	Descriptive statistics	109

## LIST OF FIGURES

<b>FIGURE NO</b>	<b>TITLE</b>	<b>PAGE</b>
2.1	Literature review framework	9
2.2	UTM's e-learning framework	14
2.3	UTM's e-learning framework (management)	15
2.4	UTM's e-learning framework (technology)	15
2.5	Factors that influence KS in e-learning (number of paper)	21
2.6	Factors that influence KS in e-learning (percentage of occurrence)	21
2.7	Social networking structure	29
2.8	Example of News Feed feature provided by Facebook	33
2.9	Example of Tweet feature provided by Twitter	34
2.10	Example of like button	35
3.1	Research methodology	39
4.1	Forum page	46
4.2	Messages page	46
4.3	Course Section page	47
4.4	Blog page	48
4.5	Problems in 'Blog' feature	50
4.6	User's percentage of 'Blog' feature	51
4.7	Percentage of user who use all features in e-learning	51
4.8	Problems in 'Course Section'	52
4.9	Problem in 'Forum' features	53
4.10	User's opinion on the current interfaces	55
4.11	Hours spend by student on social network	58

4.12	Preference site to share knowledge	58
4.13	User's percentage on 'Status update and Tweet' features	60
4.14	Reasons on choosing the 'Status update and Tweet' features	60
4.15	Status Update in Facebook	60
4.16	Compose Tweets in Twitter	61
4.17	Add new entry in e-learning blog	61
4.18	User's percentage on 'Group' features	62
4.19	Reasons on choosing the 'Group' features	62
4.20	User's percentage on 'Forum' features	63
4.21	Forum feature in e-learning	63
4.22	Groups feature in Facebook	64
4.23	User's percentage on 'Message' feature in e-learning	65
4.24	User's percentage on 'Message' feature in social network	65
4.25	Message feature in e-learning	66
4.26	Message feature in Facebook	66
4.27	Chat with multiple users in Facebook	67
4.28	Message feature in Twitter	67
4.29	User's percentage on 'Notes' feature	68
4.30	Reason on choosing the 'Notes' feature	68
4.31	Notes in Facebook	69
4.32	User's percentage on the 'Photo and Video Sharing' feature	70
4.33	Reason on choosing the 'Photo and Video Sharing' feature	70
4.34	User's percentage on 'Share Button or Re-tweet' feature	71
4.35	Reason on choosing the 'Share Button or Re-tweet' feature	71
4.36	User's percentage on 'Like Button and Favorite' feature	72
4.37	Reason on choosing the 'Like Button and Favorite' feature	73

4.38	User's percentage on 'Quote Tweet' feature	73
4.39	Reason on choosing the 'Quote Tweet' feature	74
4.40	User's percentage on 'Tagging and Mention' feature	75
4.41	Reason on choosing the 'Tagging and mention' feature	75
4.42	User's percentage on 'Comment' feature	76
4.43	Reasons on choosing the 'Comment' feature	76
4.44	Reasons on choosing the 'Hashtag' feature	77
4.45	Reason on choosing the 'Trends' feature	78
4.46	Trends in the Twitter	78
4.47	Most popular features used in social network for KS	79
4.48	Status update (control access)	79
5.1	Summary of KS barriers in e-learning and its solution	86
5.2	The range of respondent's age (in years)	91
5.3	Respondent's faculty	92
5.4	Level of respondent's education	93
5.5	User's response on enhancement	94
5.6	User's response on enhancement (embed KS culture)	95
5.7	User's response on enhancement (promote best features)	96
5.8	User's response on enhancement (provide user profile)	97
5.9	User's response on enhancement (provide simple feature)	98
5.10	User's response on enhancement (provide more humanize features)	99
5.11	User's response on enhancements (provide more medium of communication)	99
5.12	User's response on enhancement (knowledge evaluation feature)	100

5.13	User's response on enhancements (add Status Update feature)	101
5.14	User's response on enhancement (add Message feature)	102
5.15	User's response on enhancements (add Media Sharing feature)	103
5.16	User's response on enhancements (add notes feature)	104
5.17	User's response on enhancements (add Share Button feature)	104
5.18	User's response on enhancements (add mention feature)	105
5.19	User's response on enhancements (add hashtag feature)	106
5.20	User's response on enhancements (add trends feature)	107
5.21	User's response on enhancements (add quote feature)	108
5.22	Enhancement of KS in e-learning by incorporating social network features	111

**LIST OF APPENDICES**

<b>APPENDIX</b>	<b>TITLE</b>	<b>PAGE</b>
A	Questionnaire Sample (Data Collection)	122
B	Questionnaire Sample (Enhancements Evaluation)	127
C	Interview Question	130

## **CHAPTER 1**

### **INTRODUCTION**

#### **1.1 Introduction**

e-learning is an electronic learning which consists of an acquisition of knowledge by using computer and internet-based courseware. e-learning system is used to transfer knowledge and skills (Qwaider 2011). Besides, e-learning also can be defined as a process to acquire data, information, skills or knowledge. It enables transfer process on leveraging knowledge held in different parts of the organization, so users can use e-learning to share knowledge on their interested topic easily and get respond faster. The stakeholders of e-learning are learners, faculty, administrative, technical staff and employers (Ozkan and Koseler 2009).

e-learning is mostly used in university nowadays to manage information and knowledge, but the presences of the system does not guarantee that the people in the university used the system at the optimal way. e-learning are not widely used in the university although user know the importance of managing the knowledge. This study tends to focus only on knowledge sharing problems in e-learning. Knowledge sharing (KS) is defined as the process of exchanging knowledge (skills, experience, and understanding) among people, community, organization, or groups (Wiener, E.D., Pedersen, J.O. and Weigend, A.S., 1995).

The barriers of KS are identified from the analysis on the past study and the problems that users face in the current e-learning. The barriers found are willingness to share, changing organization culture, social relationship, features is difficult to use, limited functions, the representation of features are not interesting, limited user access and knowledge evaluation.

The arising of new technology of social network with communication tools nowadays can facilitate many processes in e-learning. Social networks were found as the form of resource for collaborative knowledge management (Jones 2001). A person tends to share knowledge with his/her friends or unknowns person when they interact with others by using social network compared to when using e-learning. Social network can facilitated KS in two ways, which is by increasing knowledge reuse within users and by eliminating the reliance on formal liaison structures (both in terms of personnel and systems) between staffs (Yates and Paquette 2011). Based on the observation on the people activities at using social network, there relies a strong relationship between social network and KS. The purpose of this study is to find how the features of social network can be used in order to enhance KS in e-learning.

The motivation of this study is to provide the research on knowledge sharing problems that happens in e-learning which has cause the user to not leverage the system to the maximum level. The organization or university has invest a large amount of money and time to provide the e-learning system to the users, however the organization do not get the expected outcome from the system. The new phenomenon of social network in user's daily life and sharing activities that happens in that site has motivate the author to study and find the valuable factor that makes KS happens in social network sites.

This chapter will provide the overview of background of the problems and objectives of this project.



## 1.2 Background of the Problem

e-learning is widely applied to many universities in order to provide collaborative learning through a virtual space. e-learning also enable knowledge transfer processes based in leveraging knowledge held in different part of the organization or university. The issue arise is the involvement of people in the e-learning are not satisfying. e-learning is thought to be very useful as a learning package tools, however the exchange of knowledge of user through KS is less (Iris and Vikas 2011). This aspect has so far been in adequately addressed and poorly implemented.

One of the KS problems found in e-learning is the willingness of sharing. The reason user reluctance to share knowledge is information hoarding (Ardichvili 2008). Users are not willing to share their knowledge with others within the organization because they believe what they owned can give them advantage. They do not clearly understand the benefit that they will get if they share the knowledge they have with others.

Organizational culture is found crucial to policy mediation and the way that e-learning use is embedded in within the organization (Czerniewicz and Brown 2009). However, there is lack of organization framework to encourage students to learn and share knowledge (Liaw 2008). Until now, there are some lecturers who still do not use e-learning as the main medium of KS with their students. Besides, students also prefer to communicate with their friends by using other communication media like social network side or email. Next problem found in KS of e-learning is the social relationship. In the e-learning, besides the contents, social connection between users is also very important to enrich user's learning experience (Bitonto, Roselli et al. 2011; Wang 2011). The current e-learning used by students now however is lack of social elements.

Ease of use is one of the problems found as technology barriers in e-learning (Pituch and Lee 2006). This problem is related to the features provided in e-learning which is it difficult to use. User may resist using e-learning in sharing knowledge when they face difficulty in using the features provided. This also will impact the use outcomes. Ease of use also is found to be one of the critical success factor affecting learner's perceived satisfaction (Sun, Tsai et al. 2008). Thus, e-learning will not be practiced properly.

e-learning also has difficulties in letting users to determine knowledge to be captured and shared. Not all end-users of e-learning are allowed to decide the type of topic, content, medium and technology that they will use to share knowledge. For example in e-learning forum section, the students are not allowed to create topic for forum and discussions. Only lecturers can initiate the forum or discussion topic. So in that way, students will not have freedom in sharing their knowledge to others. Limited functions will reduce the occurrence of individual to transfer and control their knowledge (BenMoussa 2009). This results the knowledge overload and knowledge misplaced in the wrong section because user tend to share knowledge they have by using the medium that they could have access only. For example in e-learning, the features of sharing are limited which is only; forum post, message, blog, upload and download and email.

Moreover, system interfaces also may become one of the barriers of why people are not using e-learning. The interfaces are very important because it is the medium of how human interacts with computer system. (Tourangeau, Couper et al. 2003) in his paper also stated that social interface theory has influence within the human-computer interaction. The interfaces of the features can alter the character of user's interaction and affect the responses user give to the system. Besides, decision-making also would be affected by a human-like aid, which it reduced decision-making reaction time for users. For example in e-learning cases, although the interfaces are well arranged, however it is lack of humanized interaction. Humanized interfaces will provide users with more humanized features and emotional design. It also can increase the level of trust and user will probably spend more time on it and enjoy using the system.

The study also review that the interaction between different units within the organization is the primary resources of unification and KS (Lin 2008). The new knowledge created from sharing and collaboration can give competitive advantage to the organization. For instances, IT management researchers would focus on topics such as how IT can be applied in learning and transfer knowledge, while strategic management academics might focus on topics such as how the organization culture, system, core competitiveness and knowledge may be integrated and linked innovatively. But in e-learning there are less function that allows interaction between different course and faculty. There is limited user access to the specific features for KS in e-learning such as forum in course section only allow users from one section to take part in the discussion.

The last problem found in KS of e-learning is lack of knowledge evaluation tools. (Ozkan and Koseler 2009; Bhuasiri, Xaymoungkhoun et al. 2012) found that the knowledge quality is one of the user's reasons to use e-learning and it has a strong positive effects towards learner's satisfaction. Knowledge evaluation can be one of the ways to support the assessment of the knowledge quality in e-learning. In e-learning, there are two types of knowledge which is tacit knowledge and explicit knowledge. Tacit knowledge can be defined as the knowledge that embedded in human mind through personal knowledge and experience while explicit knowledge is that which is codified and digitized (Falconer 2006). The example of explicit knowledge is documents, book, reports, spread sheets and memos. In the current e-learning, the explicit knowledge is usually shared by using the published journal paper or conference paper. The explicit knowledge can be easily be evaluate, however there is a need of tools or features to assist the knowledge evaluation of tacit knowledge shared in e-learning.

Some user did not acknowledge the values of sharing that e-learning have and tend to share knowledge at the other sites like social network. Thus, this research will analyse the KS barriers in e-learning to find the reasons on why e-learning is not acknowledge widely. Social network are one of the key factor for KS. In building a sharing culture, enhancements of the networks that already exist need to be done. The networks among people are very important to enable KS, but social elements in

e-learning seem to be less effective. This is here we find the opportunity to integrate the social element from social network into e-learning in order to enhance KS. Moreover, social network sites provide interaction, collaboration, information sharing, active participation and critical thinking in educational context (Ajjan and Hatshorne, 2008; Selwyn, 2007).

### **1.3 Problem Statement**

The main question addressed in this research is “How to enhance KS in e-learning by incorporating Social Network features?” Besides, there are also some another question arises, which are:

- i. What are the barriers of Knowledge Sharing in e-learning?
- ii. How the features of social network can be used to solve the Knowledge Sharing problems in e-learning?

### **1.4 Objectives**

The objectives of this research are as follows:

- i. To analyse the knowledge sharing problems in e-learning.
- ii. To investigate social network features that can be used to enhance KS in e-learning.
- iii. To propose enhancements of e-learning in terms of KS by incorporating social network features.
- iv. To evaluate the proposed enhancements.

## **1.5 Scope of the Project**

The research scope is focused on the statement below:

- i. The research focused primarily on e-learning used in Universiti Teknologi Malaysia without specifically discussing the other various online learning websites.
- ii. The research will examine the most popular social network, which is Facebook and Twitter.
- iii. The research focuses on examining the social network features that can be used to enhance KS in e-learning.

## **1.6 The Project Importance**

This research is expected to bring enhancements of KS to e-learning. The enhancements with the features of social network are proposed in order to enhance KS in e-learning.

## **1.7 Chapter Summary**

In conclusion, this chapter summarize the brief overview of the research problem background, and from the problem statement identified, the goal of this project is finalize, which is to propose enhancements of e-learning by incorporating social network features in order to enhance KS.

## REFERENCES

- Al-Ajlan, A. and H. Zedan (2008). Why moodle. Future Trends of Distributed Computing Systems, 2008. FTDCS'08. 12th IEEE International Workshop on, IEEE.
- Ardichvili, A. (2008). "Learning and Knowledge Sharing in Virtual Communities of Practice: Motivators, Barriers, and Enablers." Advances in Developing Human Resources **10**(4): 541-554.
- Baehr, C. (2012). "Incorporating User Appropriation, Media Richness, and Collaborative Knowledge Sharing Into Blended E-Learning TrainingTutorial." IEEE Transactions on Professional Communication.
- BenMoussa, C. (2009). "Barriers to Knowledge Management: A Theoretical Framework and a Review of Industrial Cases." World Academy of Science, Engineering and Technology **30**: 901-912.
- Bhuasiri, W., O. Xaymoungkhoun, et al. (2012). "Critical success factors for e-learning in developing countries: A comparative analysis between ICT experts and faculty." Computers & Education **58**(2): 843-855.
- Bitonto, P., T. Roselli, et al. (2011). Recommendation in E-Learning Social Networks. Advances in Web-Based Learning - ICWL 2011. H. Leung, E. Popescu, Y. Cao, R. H. Lau and W. Nejdl, Springer Berlin Heidelberg. **7048**: 327-332.
- Chatti, M. A., M. Jarke, et al. (2007). "The future of e-learning: a shift to knowledge networking and social software." International Journal of Knowledge and Learning **3**(4): 404-420.
- Coenen, T. (2006). "Knowledge Sharing over Social Networking Systems: Architecture, Usage Patterns and Their Application."
- Czerniewicz, L. and C. Brown (2009). "A study of the relationship between institutional policy, organisational culture and e-learning use in four South African universities." Computers & Education **53**(1): 121-131.

- Earp, J., M. Ott, et al. (2013). "Facilitating educators' knowledge sharing with dedicated Information Systems." Computers in Human Behavior **29**(2): 445-455.
- Ellison, N. B., C. Lampe, et al. (2009). "Social Network Sites and Society: Current Trends and Future Possibilities."
- Falconer, L. (2006). "Organizational learning, tacit information, and e-learning: a review." Learning Organization, The **13**(2): 140-151.
- Gunasekaran, A., R. D. McNeil, et al. (2002). "E-learning: research and applications." Industrial and Commercial Training **34**(2): 44-53.
- Helft, M. (2010). "Facebook Makes Headway Around the World. The New York Times."
- Iris, R. and A. Vikas (2011). "E-Learning technologies: A key to Dynamic Capabilities." Computers in Human Behavior **27**(5): 1868-1874.
- Johnson, R. D., S. Hornik, et al. (2008). "An empirical examination of factors contributing to the creation of successful e-learning environments." International Journal of Human-Computer Studies **66**(5): 356-369.
- Jones, P. M. (2001). "Collaborative knowledge management, social networks, and organizational learning." Systems, Social and Internationalization Design Aspects of Human-Computer Interaction **2**: 306-309.
- Kaplan, A. M. and M. Haenlein (2010). "Users of the world, unite! The challenges and opportunities of Social Media." Business Horizons **53**: 59-68.
- Kim, W. and O.-R. Jeong (2009). On Social e-Learning. Advances in Web Based Learning – ICWL 2009. M. Spaniol, Q. Li, R. Klamma and R. H. Lau, Springer Berlin Heidelberg. **5686**: 12-24.
- Kiteley, R. J. and G. Ormrod (2009). "Towards a team-based, collaborative approach to embedding e-learning within undergraduate nursing programmes." Nurse Education Today **29**(6): 623-629.
- Kopp, B., E. Schulze, et al. (2008). Which Design Principles Influence Acceptance and Motivation in Professional E-Learning? Beyond Knowledge: The Legacy of Competence. J. Zumbach, N. Schwartz, T. Seufert and L. Kester, Springer Netherlands: 83-92.
- Lau, A. and E. Tsui (2009). "Knowledge management perspective on e-learning effectiveness." Knowledge-Based Systems **22**(4): 324-325.

- Lee, B.-C., J.-O. Yoon, et al. (2009). "Learners' acceptance of e-learning in South Korea: Theories and results." Computers & Education **53**(4): 1320-1329.
- Liaw, S.-S. (2008). "Investigating students' perceived satisfaction, behavioral intention, and effectiveness of e-learning: A case study of the Blackboard system." Computers & Education **51**(2): 864-873.
- Liaw, S.-S. and H.-M. Huang (2007). Developing a Collaborative e-Learning System Based on Users' Perceptions. Computer Supported Cooperative Work in Design III. W. Shen, J. Luo, Z. Lin, J.-P. Barthès and Q. Hao, Springer Berlin Heidelberg. **4402**: 751-759.
- Liaw, S.-S., H.-M. Huang, et al. (2007). "Surveying instructor and learner attitudes toward e-learning." Computers & Education **49**(4): 1066-1080.
- Lin, W.-B. (2008). "The effect of knowledge sharing model." Expert Systems with Applications **34**(2): 1508-1521.
- Lin, W.-B. (2008). "The exploration factors of affecting knowledge sharing – The case of Taiwan's high-tech industry." Expert Systems with Applications **35**(3): 661-676.
- Ma, W. and A. Yuen (2011). E-Learning System Acceptance and Usage Pattern. Technology Acceptance in Education. T. Teo, SensePublishers: 201-216.
- Mahdzadeh, H., H. Biemans, et al. (2008). "Determining factors of the use of e-learning environments by university teachers." Computers & Education **51**(1): 142-154.
- Masrom, M. a. Z., Othman and Rahiman, Rosdina (2008). "Critical success in e-learning : an examination of technological and institutional support factors " International Journal of Cyber Society and Education **1**: 131-142.
- McDermott, R. and C. O'Dell (2001). "Overcoming cultural barriers to sharing knowledge." Journal of Knowledge Management **5**(1): 76-85.
- Mosakhani, M. (2010). Introduce critical success factors (CSFs) of elearning for evaluating e-learning implementation success. Educational and Information Technology (ICEIT), 2010 International Conference on.
- Niccolai, J. (2009). "Biz Stone: Twitter Has 105 Million Users. Macworld ".
- Nielson (2010). "Led by Facebook, Twitter, Global Time Spent on Social Media Sites up 82% Year over Year."



- Othman, M. S., N. Mohamad, et al. (2012). "An Analysis of e-Learning System Features in Supporting the True e-Learning 2.0." Procedia - Social and Behavioral Sciences **56**(0): 454-460.
- Ozkan, S. and R. Koseler (2009). "Multi-dimensional students' evaluation of e-learning systems in the higher education context: An empirical investigation." Computers & Education **53**(4): 1285-1296.
- Pituch, K. A. and Y.-k. Lee (2006). "The influence of system characteristics on e-learning use." Computers & Education **47**(2): 222-244.
- Pohl, M., I. Herbst, et al. (2007). Students' Attitudes Towards Novel Interfaces in E-Learning. Universal Access in Human-Computer Interaction. Applications and Services. C. Stephanidis, Springer Berlin Heidelberg. **4556**: 738-747.
- Qwaider, W. Q. (2011). "Integrated of knowledge management and E-learning system." International Journal of Hybrid Information Technology **4**(4): 59-70.
- Selim, H. M. (2007). "Critical success factors for e-learning acceptance: Confirmatory factor models." Computers & Education **49**(2): 396-413.
- Sun, P.-C., R. J. Tsai, et al. (2008). "What drives a successful e-Learning? An empirical investigation of the critical factors influencing learner satisfaction." Computers & Education **50**(4): 1183-1202.
- Tongco, M. D. C. (2007). "Purposive sampling as a tool for informant selection."
- Tourangeau, R., M. P. Couper, et al. (2003). "Humanizing self-administered surveys: experiments on social presence in web and IVR surveys." Computers in Human Behavior **19**(1): 1-24.
- Wang, M. (2011). "Integrating organizational, social, and individual perspectives in Web 2.0-based workplace e-learning." Information Systems Frontiers **13**(2): 191-205.
- Wassermann and Faust (1994). "Social network analysis: Methods and applications."
- Wild, R. H., K. A. Griggs, et al. (2002). "A framework for e-learning as a tool for knowledge management." Industrial Management & Data Systems **102**(7): 371-380.
- Yates, D. and S. Paquette (2011). "Emergency knowledge management and social media technologies: A case study of the 2010 Haitian earthquake." International Journal of Information Management **31**(1): 6-13.

Zhang, D. and J. Nunamaker (2003). "Powering E-Learning In the New Millennium: An Overview of E-Learning and Enabling Technology." Information Systems Frontiers **5**(2): 207-218.

Zhaoli, M. and G. Jiong (2009). "Knowledge Sharing in Online Communities." The 17th European Conference on Information Systems, Verona, Italy