ACADEMICIAN PROFILE SYSTEM FOR DEVELOPING AN ICT ACADEMIC COMMUNITY

AZRA AYUE BINTI ABDUL RAHMAN

A thesis submitted in fulfilment of the requirements for the award of the degree of Master of Science (Information Technology – Management)

Faculty of Computer Science and Information System
Universiti Teknologi Malaysia

JUNE, 2005

For my beloved family who gave me endless love and support...

Hajah Khatijah Abdul Hamid Zaidah Mohamad Aziah Mohamad

ACKNOWLEDGEMENTS

Alhamdulillah, I thank Allah, the Generous, for having finally made this effort a reality. This project could not have been succeeded without the help and support from a number of people. Therefore, I would like to take this opportunity to express my gratitude to the following people for their help and support until my project turn into reality. I truly value and would like to thank Associate Professor. Dr. Rose Alinda Alias for her precious guidance throughout this project. I would like to thank the lecturers and staffs of FSKSM, UTM for their kindness. I would also like to thank the academician from 17 ICT Faculties in Malaysian Public Higher Learning Institutions under MADICT for their cooperation. I sincerely appreciate the encouragement from all my friends and most importantly the endless prayers from my beloved family. I thank you all.

ABSTRACT

This project tackles the following problems: first, there is no clear identification on profile features and type of search that support retrieval of profile to provide information that help manage academic activities in ICT Academic Community; secondly there is no apparent identification on communication tools that interaction and information exchange to encourage affiliation among Community of Practice (CoP) in ICT Academic Community and thirdly, there is no particular profile system that been developed (based on the proposed profile features, type of search and communication tools) that enables retrieval of profile together with interaction and information exchange towards ICT Academic Community development. The main findings of the study are the sixteen main academician profile features (Personal Data, Education/Qualification, Expertise/Specialization, Work Experience, Administrative Experience, Teaching Experience, Thesis/Dissertation/Report Examiner Experience, Supervision Experience, Research Experience, Consultancy Experience, Committee Experience, Compile Editorial Experience. Publication/Writing Experience, Academic Voluntary Service. Membership in Association, and Awards/ Recognition) and type of search (the category searches and free text searches). The proposed communication tools, consists of Community Membership, Information Resources, Interaction Facilities and Additional components contributed by the community members. These findings were incorporated in the form of a prototype web-based Academician Profile System. The system was developed using PHP, Macromedia Dreamweaver MX, Apache, MySQL and Rational Rose. The prototype was tested using the User Acceptance Test with ten ICT academician that shows it supports retrieval of profile that provide information to help manage academic activities as well as allows interaction and information exchange for ICT Academic Community development.

ABSTRAK

Masalah yang ingin diselesaikan melalui projek ini adalah: pertama, tiada satu bentuk pengenalpastian yang jelas terhadap ciri-ciri profil dan jenis enjin pencarian yang membenarkan pencarian profil bagi membekalkan maklumat untuk membantu menguruskan pelbagai aktiviti akademik; kedua, tiada satu bentuk pengenalpastian yang jelas terhadap alat komunikasi yang membenarkan interaksi dan pertukaran maklumat bagi mengalakkan perhubungan di antara Community of Practice (CoP) dalam Komuniti Akademik ICT dan ketiga, tiada pembinaan sebuah sistem profil (berdasarkan ciri-ciri profil, jenis enjin pencarian dan alat komunikasi yang dikenalpasti) yang membenarkan pencarian profil sekaligus mengalakkan interaksi dan pertukaran maklumat untuk membangunkan Komuniti Akademik ICT. Kajian projek ini mengenalpasti enambelas ciri-ciri utama profil (Maklumat Peribadi, Pendidikan/Kelayakan, Kepakaran/Pengkhususan, Pengalaman Kerja, Pengalaman Pengurusan, Pengalaman Mengajar, Pengalaman Menilai Tesis/Laporan, Pengalaman Menyelia, Pengalaman Kajian, Pengalaman Konsultansi, Pengalaman Menganggotai Jawatankuasa, Pengalaman Mengedit, Pengalaman Penulisan/Penerbitan, Sukarelawan, Keahlian dalam Persatuan dan Anugerah/Penghargaan) serta jenis enjin pencarian (jenis pencarian berdasarkan kategori dan jenis pencarian yang membenarkan sebarang perkataan dimasukkan). Alat komunikasi yang dicadangkan terdiri daripada komponen Keahlian Komuniti, Sumber Maklumat, Kemudahan Berinteraksi tambahan sumbangan pengguna. Kesemua dan komponen digabungkan dalam Sistem Profil Akademik bercorak prototaip berasaskan Web. Pembangunan sistem ini melibatkan perisian PHP, Macromedia Dreamweaver MX, Apache, MySQL dan Rational Rose. Sistem prototaip ini diuji oleh sepuluh orang pendidik melalui User Acceptance Test dan terbukti ia mampu mencari maklumat profil dan membenarkan komunikasi untuk pembangunan Komuniti Akademik ICT.

TABLE OF CONTENTS

CHAPTER		TITLE	PAGE
	ABS'	TRACT	V
	ABS	ТКАК	vi
	TAB	LE OF CONTENTS	vii
	LIST	OF TABLES	xii
	LIST	OF FIGURES	ix
	LIST	OF APPENDICES	X
_			
I		JECT OVERVIEW	
	1.1	Introduction	1
	1.2	Problem Background	3
	1.3	Problem Statement	6
	1.4	Research Questions	7
	1.5	Objectives	8
	1.6	Scope	9
	1.7	Significance of the Project	10
II	LITE	ERATURE REVIEW	
	2.1	Introduction	11
	2.2	Managing Knowledge Community	14
		2.2.1 Knowledge as Strategic Resources	14
		2.2.2 Managing Knowledge with KM	18

		2.2.3	Understanding Knowledge in	
			ICT Academic Community	24
			2.2.3.1 CoP in ICT Academic	
			Community	25
			2.2.3.2 Knowledge Content in	
			ICT Academic Community	29
		2.2.4	Technology's Role in Knowledge	
			Management	32
	2.3	Profile	Features	34
		2.3.1	Profile Principles	35
		2.3.2	Basic Requirements in Profile Features	36
		2.3.3	Benefits of Basis Requirements in	
			Profile Features	37
		2.3.4	Related Work on Profile System	39
	2.4	Profile	Searching	44
		2.4.1	Types of Search	44
	2.5	Comm	nunication Tools for Community	45
		2.5.1	Components of Communication Tools	46
	2.6	Conclu	usion	48
III	MET	HODOI	LOGY	
	3.1	Introdu	uction	49
	3.2	Operat	tional Framework	50
	3.3	Phase	Description	51
	3.4	Phase .	A: Planning	55
		3.3.1	Bottom-up Approach	55
	3.5	Phase	B: Research	55
		3.5.1	Literature Review	56
		3.5.2	Interview	57
		3.5.3	Questionnaires	58
	3.6	Phase	C: Analysis	59
	3.7	Phase 1	D: Design	59
	3.8	Phase	E: Construction	60

	3.9	Phase F: Implementation	62
	3.10	Phase G: Documentation	63
	3.11	Software and Hardware Use for the Methodology	63
		3.11.1 Personal Home Page (PHP)	64
		3.11.2 Apache	65
		3.11.3 Structured Query Language (SQL) Server	66
		3.11.4 Macromedia Dreamweaver	67
		3.11.5 Rational Rose	69
		3.11.6 Hardware Use for the Methodology	71
IV	ANA	LYSIS	
	4.1	Introduction	72
	4.2	Analysis on Interview	73
		4.2.1 Analysis on The Importance of	
		Academician Profile System	74
	4.3	Analysis on Questionnaires	76
		4.3.1 Analysis on The Profile Features	76
		4.3.2 Analysis on Type of Search	79
		4.3.3 Analysis on Communication Tools	80
	4.4	Conclusion	82
V	DESI	GN	
	5.1	Introduction	83
	5.2	Use Case Diagram	84
	5.3	Use Case Scenario	84
	5.4	Sequence Diagram	85
	5.5	Collaboration Diagram	85
	5.6	Class Diagram	86
	5.7	Database Design	86

VI	DEV	ELOPM	IENT AND TESTING	
	6.1	Introd	uction	88
	6.2	Protot	ype System Modules Development	89
		6.2.1	My Info	89
		6.2.2	My Account	91
		6.2.3	My Profile	92
		6.2.4	My Search	93
		6.2.5	My Community	95
		6.2.6	My Private Message	97
	6.3	User A	Acceptance Test	98
		6.3.1	Technical Evaluation to Perceived	
			Ease of Use	99
		6.3.2	Conceptual Evaluation to Perceived	100
			Usefulness	
	6.4	Conclu	usion	100
VII	CON	ICLUSIO	ON	
	7.1	Introd	uction	102
	7.2	Discus	ssions	103
		7.2.1	The Proposed Profile Features and	103
			Type of Search	
		7.2.2	The Proposed Communication Tools	104
		7.2.3	The Development of a Prototype	105
			Web-Based Academician Profile System	
	7.3	Recon	nmendations	105
		7.3.1	Recommendation on Technology	106
		7.3.2	Recommendation on Organizational	
			Implementation Strategy	106

	7.4	Conclusion	107
REFE	RENCI	ES	108
APPE	NDICE	ES A-E	113

LIST OF TABLES

TABLE NO.	TITLE	PAGE
2.1	The ICT Disciplines	28
2.2	Explicit & Tacit Knowledge Audit-The KeKma	31
	Audit Model	
3.1	Phases Description	44
3.2	Different Types of Information and What They Do	57
3.3	The Advantages of Unstructured or Open Ended	58
	Ouestions	

LIST OF FIGURES

FIGURE NO.	TITLE	PAGE
2.1	Frameworks for Literature Review	13
2.2	Evolution of Society	15
2.3	Nonaka's SECI Model	17
2.4	Demerest KM Model	19
2.5	Knowledge Management Model (APQC)	20
2.6	Stages of Implementation	21
2.7	Processes for KM Organizational Results	22
2.8	Basic Architecture for a KM System	23
2.9	The Cranfield Knowledge Audit Model	29
2.10	Main Stages of KeKma- Audit Model	30
2.11	Knowledge Framework Components	32
2.12	UIA Academician Profile	39
2.13	KUTKM Academician Profile	40
2.14	KUSTEM Academician Profile	41
2.15	UMS Academician Profile	42
2.16	UPM Academician Profile	43
2.17	Components of Communication Tools	46
3.1	Operational Framework Flowcharts	50
3.2	The Steps in Literature Review	56
3.3	Unified Modeling Language (UML)	60
3.4	A Life Cycle for Development Using Rapid	
	Prototyping	61

3.5	Technology Acceptance Model	62
3.6	Microsoft SQL Server 2000	67
3.7	Macromedia Dreamweaver MX	69
3.8	Rational Rose	71
4.1	Maps on Proposed Profile Features	78
4.2	Maps on Proposed Type of Search	79
4.3	Maps on Proposed Communication Tools	81
6.1	The Developed Bulletin Board for My Info	
	Module	90
6.2	The Developed Institution Information for My	
	Info Module	90
6.3	The Developed Links to institution for My	
	Info Module	91
6.4	The Developed My Account Module	92
6.5	The Developed My Profile Module	93
6.6	The Developed My Search Module	94
6.7	The Search Result in My Search Module	94
6.8	The Developed My Community Module	95
6.9	The Developed Discussion for My Community	
	Module	96
6.10	The Developed Document Management for My	
	Community Module	97
6.11	The Developed My Private Message Module	98

LIST OF APPENDICES

APPENDIX	TITLE	PAGE
A	List of 17 Malaysian Public Higher Learning	
	Institutions under MADICT	113
В	Interviews Questions and Questionnaire	115
C	UML Diagrams	120
D	User Acceptance Test (UAT) Evaluation Form	156
E	Gantt Charts of Project 1 and 2	160

CHAPTER I

PROJECT OVERVIEW

1.1 Introduction

The information revolution has not only changed the world as we know it, but also its future potential. Information and Communication Technologies, with their major technological leaps, have affected the lives and lifestyles of people across the globe, as well as the way institutions and organizations do operations. Central to all of these issues are knowledge and information, their capacities, both inherent and catalytic to other capacities, and their extensive scope and versatility. Knowledge and information hold incredible potential for propelling the development process with reasonable promise of quantum achievement. The engine that drives the deployment of knowledge and information is what we collectively call Information and Communications Technologies, or ICTs. They are the pipes and mechanisms through which knowledge and information are packaged and transmitted, to be unbundled for deployment at the receiving end. By virtue of the vast technologies and applications which have come to be (and are continuously being) developed through innovation, ICTs have become so important to virtually all aspects of life, activities and

operations, from research and development to industrialization, from health services to entertainment, from education to systems of governance, that they have become fundamental to basic life.

Therefore, the Malaysian educational institutions implement ICT in education to achieve the challenge of Vision 2020 on establishing a scientific and progressive society; a society that is innovative and forward-looking, one that is not only a consumer of technology but also a contributor to the scientific and technological civilization of the future. Nowadays, the Malaysian educational institutions offer ICT related subjects and fields, from the beginning of primary schools until higher learning institutions. Higher learning institutions also take initiatives in offering variety of courses related to ICT at the level of certificates, diplomas, degrees, Masters and PhDs. ICT diffusion in education, particularly in higher learning institutions lead to the establishment of an ICT Academic Community that own broad perspective on the nature of technology, how to use and apply a variety of technologies.

The ICT Academic Community that consists of academician, play big roles in determining the quality of ICT in higher learning institutions. A glance at knowledge held by academician in higher learning institutions reveals something else of considerable importance, namely that no higher learning institutions today can afford not to look for ways to make the best use of its information. According to Bill Gates,

"Virtually everything in business today is an undifferentiated commodity, except how a company manages its information. How you manage information determines whether you win or lose. How you use information may be the one factor that determines its failure or success-or runaway success"

Thus, it is important to manage information about knowledge held by academician comprehensively in a profile. A profile is a character description of an individual that contains the vital properties of the individual, possibly in a machine-readable format so that the computer programs can use it (Yap, 2002). The vital

properties can be name, age, address, e-mail address, position, academic qualification, knowledge, expertise, experience, achievements, etc.

Therefore, it is important to identify profile features and type of search that support retrieval of profile. According to Conway & Sligar (2002), supporting knowledge management users' ability to find the information they need and connect with expertise is the essence of a knowledge management system. For that reason, the communication tools that allow interaction and information exchange has to be recognized. Basically, the development of a profile system based on identified profile features, type of search and communication tools that enables retrieval of profile together with interaction and information exchange is important for ICT Academic Community.

1.2 Problem Background

Tremendous evolution of ICT in Malaysian Public Higher Learning Institutions leads to the formation of Majlis Dekan ICT (MADICT). The council board members are the Deans of ICT Faculties from 17 Malaysian Public Higher Learning Institutions (refer to Appendix A). The formation of MADICT in 2004 is a significant step to catalyze the growth of ICT in Malaysian Public Higher Learning Institutions. As council was formed for the importance of ICT in Malaysian Public Higher Learning Institutions, the nature of responsibilities encompass to become a council that promotes and increase the affiliation among Malaysian Public Higher Learning Institutions in ICT fields that cover:

- Curriculum development, execution and assessment.
- Academic development and stabilization.
- Involvement in graduate thesis and projects assessment.
- Graduates and staff exchange program execution.
- Resource sharing in teaching and research.
- Research, development, publications and consultations.

The ICT Academic Community consists of academician from 17 ICT Faculties in Malaysian Public Higher Learning Institutions under MADICT. This academician has basic roles that include teaching, learning, research, writing and publication whereby these basic roles will expand into various academic activities in ICT Academic Community. These various academic activities require academician profile such as panel or examiners profile for graduate's thesis and projects assessment or candidate profile for academician exchange program execution. It also require academician profile for their related teaching resource, research, publications or consultations and even profile of academician as presenter/participants for conferences, seminars and workshops.

In brief, these various academic activities importantly engage with academician profile and type of search that support retrieval of profile to provide information that help manage academic activities in ICT Academic Community. This profile can be practical if there is an effort on identification of profile features and certain type of search that support retrieval of profile. With no clear identification on profile features, there exist many diverse profile features without standardization and the possibility on fail to notice important profile features is high.

Accordingly, with no clear identification on type of search, it is difficult to search desired profile as 'looking one needle in the haystack' (Conway & Sligar, 2002). Effectively reside in the profile system is the communication tools that allow interaction and information exchange to encourage affiliation among Community of Practice (CoP) in ICT Academic Community. It is important to have an effort to identify the communication tools that allow interaction and information exchange. With no apparent identification on communication tools, the connection of academician and information throughout the Community of Practice (CoP) will be less effective.

At the moment, there is no particular profile system that been developed (based on the identified profiled features, type of search and communication tools) that enables retrieval of profile together with interaction and information exchange for ICT Academic Community. All academician profile are in variety features without standardization and in manual form, whether in a paper filing or office automation software such as Microsoft Word and Microsoft Excel files, or in a stand alone university web site which is not interrelated and integrated with the other ICT members from other universities in one central database with certain type of search. Therefore, more time, costs and efforts were spent since no central information resources are available that support retrieval of profile to provide information that help manage academic activities in ICT Academic Community.

To make matters worse, regardless of occasional face to face meetings, phone, fax or e-mail, there is no particular profile system can serves communication tools that allow interaction and information exchange to encourage affiliation among Community of Practice (CoP) in ICT Academic Community. By hen, Community of Practice (CoP) cannot interact and exchange information together with the retrieval of profile. Without the communication tools, interaction and information exchange among Community of Practice (CoP) who are linked together by a common ability or a shared interest, and consequently possess common practical experience, specialist information and intuitive knowledge are not fully interact and exchange (Enkel *et al.*, 2002). Therefore, the affiliation among ICT Academic Community is not continuously growing since information is hardly interacted and exchanged among them.

1.3 Problem Statement

At present, there is no effort to identify the profile features and type of search that support retrieval of profile to provide information that help manage academic activities in ICT Academic Community. There is also no effort to identify the communication tools that allow interaction and information exchange to encourage affiliation among Community of Practice (CoP) in ICT Academic Community. Furthermore, there is no particular profile system that been developed (based on the identified profiled features, type of search and communication tools) that enables retrieval of profile together with interaction and information exchange for ICT Academic Community.

The problems to be tackled by this project are: first, there is no clear identification on profile features and type of search that support retrieval of profile to provide information that help manage academic activities in ICT Academic Community; secondly there is no apparent identification on communication tools that allow interaction and information exchange to encourage affiliation among Community of Practice (CoP) in ICT Academic Community and thirdly, there is no particular profile system that been developed (based on the proposed profile features, type of search and communication tools) that enables retrieval of profile together with interaction and information exchange towards ICT Academic Community development.

1.4 Research Questions

Concluding from the problem statement, the whole problem scenario can be presented by the following research questions:

- i. What are the profile features and type of search that support retrieval of profile to provide information that help manage academic activities in ICT Academic Community?
- ii. What are the communication tools that allow interaction and information exchange to encourage affiliation among Community of Practice (CoP) in ICT Academic Community?
- iii. How can technology assist in developing an Academician Profile System (based on the proposed profile features, type of search and communication tools) that enables retrieval of profile together with interaction and information exchange towards ICT Academic Community development?

1.5 Objectives

This study is based on several identified objectives. The objectives of the study are:

- To propose the profile features and type of search that support retrieval of profile to provide information that help manage academic activities in ICT Academic Community.
- ii. To propose the communication tools that allow interaction and information exchange to encourage affiliation among Community of Practice (CoP) in ICT Academic Community.
- iii. To develop a prototype web-based Academician Profile System (based on the proposed profile features, type of search and communication tools) that enables retrieval of profile together with interaction and information exchange towards ICT Academic Community development.

1.6 Scope

The development of this study based on certain scope. The scopes of the study are:

- i. This study is related specifically in profile features, type of search and communication tools for retrieval of profile together with interaction and information exchange through a prototype web-based Academician Profile System that intended to be used by academician.
- ii. The subject domain is restricted to academician (include tutors, assistant lecturers, lecturers, associate professors and professors) from 15 ICT-Specific Disciplines and 16 ICT-Intensive Disciplines as recommended by Denning (1998) that make up the Community of Practice (CoP) in ICT Academic Community.
- iii. The project domain is limited to ICT Academic Community that consists of academician from 17 ICT Faculties in Malaysian Public Higher Learning Institutions under MADICT.
- iv. The project User Acceptance Test will only be conducted on academician from two universities due to time constraint.

1.7 Significance of the Project

The project is important to the ICT Academic Community in Malaysia. The importances of the project are:

- This project is an early effort and contribution that brings together ICT
 Academic Community which consists of academician from 17 ICT
 Faculties in Malaysian Public Higher Learning Institutions under MADICT into single web-based prototype Academician Profile System.
- ii. This project propose the profile features and type of search that support retrieval of profile to provide information that help manage academic activities in ICT Academic Community so that time, costs and efforts were save to gather profiles from one central information resources that available.
- iii. This project propose the communication tools that allow interaction and information exchange to encourage affiliation among Community of Practice (CoP) in ICT Academic Community so that the affiliation among them is continuously growing since information is easily interacted and exchanged among them.
- iv. This project contributes to the development of a web-based prototype Academician Profile System (based on the proposed profile features, type of search and communication tools) that enables retrieval of profile together with interaction and information exchange towards ICT Academic Community success.

REFERENCES

- Alavi, M. and Leidner, D. (1999). Knowledge Management Systems: Emerging

 Views and Practices from the Field. *Proceedings of 32nd Hawaii International*Conference on Systems Sciences.
- Ang Bee Leng, and Lee Ting Ting. (2002). "The Quest for Knowledge". Computer World. Magazine.
- Applehans, W., Globe, A., and Laugero, G. (1998). *Managing Knowledge: Apractical Web- Based Approach*. Boston, Massachusetts: Addison-Wesly.
- Bahrami, A. (1999). Object Oriented Systems Development, Boston, McGraw Hill.
- Britton, D. and Doake, J. (2000). *Object Oriented Systems Development: A Gentle Introduction*. Boston, McGraw Hill Companies.
- Conway, S. and Sligar, C. (2002). *Unlocking Knowledge Assets*, Microsoft Press, Washington.
- Davenport, T.H., Prusak, Lawrence. Working Knowledge: How Organizations

 Manage What They Know, Harvard Business School Press, Boston (1998), 5.
- Davis, F.D., Bagozzi, R.P. and Warshaw, P.R. (1989). *User Acceptance of Computer Technology: A Comparison of Two Theoretical Models*. 35(8): 982-1003.

- Dawson, C. W. (2000). *The Essence of Computing Projects: a Student's Guide*. Prentice Hall: Harlow.
- Denning, P. (1998). Computing the Profession. EduCom Reviews, 33, 26-30
- Drucker, P., *Management Challenges for the 21st Century*, Harper business, New York (1999).
- Enkel, E. et al., (2002). The Power of Communities: How to build Knowledge

 Management on a Corporate Level Using a Bottom-Up Approach. Wiley.
- Gates, B. in Gillete, J. E. "A practical framework for understanding KM" in Knowledge Management Strategy and Technology (2002).
- Hardy, C., Philips, N., and Lawrence, T.B. (2003). "Resources, Knowledge and Influence: The Organizational Effects of Inter organizational Collaboration", *Journal of Management Studies*, v40, n2, p321-347
- Hlupic, V., and Patel, N. (2003). *Technical Aspects of Knowledge Management: A Methodology for Commercial Knowledge Management Tool Selection*. Idea Group Publishing.
- Holsapple, C.W. and Andrew, B.W. (1999). *The Information Jungle*. Homewood, Illinois; Dow-Jones-Irwin Publishing.
- Janicki, T. (2003). "Introduction to ASP Active Server Pages".

 152.20.206.45/janickit/mis415weekly/aspsamples/aspintro.ppt.
- Kendall, K.E and Kendall J.E. (1999). *System Analysis and Design*. New Jersey, Prentice Hall.

- Klasson, K., Managing Knowledge for Advantage: Content and Collboration

 Technologies, *The Cambridge Information Network Journal*, vol. 1, no. 1

 (1999), 33-41.
- Meredith, R., May, D. and Piorun, J. (2000). Looking at Knowledge in Three
 Dimensions: An Holistic Approach to DSS Through Knowledge Management.
 Paper presented at the IFIP TC8/WG8.3 International Conference on Decision
 Support through Knowledge Management, 9-11 July, Stockholm, Sweden: pp
 241-254.
- Nickols, Fred. (2003). Communities of Practice: An Overview. Distance Consulting.
- Noman, S. (2004). In the Age of Smart Machine. New York: Basic Books.
- Nonaka, I., (1994). A dynamic theory of organizational knowledge creation. *Organizational Science*, 5(1).
- Nunamaker, Jr., J.F., Romano Jr., N.C. and Briggs, R.O. (2001). Increasing intellectual bandwidth: Generating value from intellectual capital with information technology. *Group Decision & Negotiation*, forthcoming.
- Polanyi, M. (1975). The Tacit Dimension. In: Denning, S. 2000. *The Springboard:*How Storytelling Ignites Action in Knowledge-Era Organizations. Boston:
 Butterworth-Heinemann.
- Sarina Sulaiman and Aida Hasmira Hashim. (2002). Community Communication Model, *National Conference on Computer Graphics and Multimedia*.
- Salkind, Neil J., (2000). Exploring Research. New Jersey: Prentice Hall.

- Sallis, E and Jones, G. (2002). "Knowledge Management in Education: Enhancing Learning and Education". *London: Kogan Page*.
- Schauder, D. (2000): Postscript. In K. Williams (Ed.) Research Methods for students and Professionals: Information Management and Systems, Centre for Information Studies. Charles Sturt University: Wagga Wagga.
- Schrage, M. (1990). *Shared Minds: The New Technologies of Collaboration*. New York: Random House.
- Spender, J.C. (1996). "Competitive Advantage from tacit Knowledge", *London:* Sage.
- Tiwana, Amrit, *The Knowledge Management Toolkit*, Prentice Hall, New Jersey, (2000), 5.
- Turban, E. and Aronson, Jay E., (1998). Decision Support Systems and Intelligent Systems, New Jersey: Prentice Hall.
- Wenger, E., McDermott, R. and Snyder, W.M. (2002). *Cultivating Communities of Practice: A Guide to Managing Knowledge*. Boston, Massachusetts: Harvard Business School Press.
- Yap, W.Y., User Profiling System. In press, 11 December, 2002.

Internet Sources

- Bergstrom, A., Clark, R., Hogue, T., Iyechad, T., and Miller, J. (1995).

 "Collaboration Framework-Addressing Community Capacity".

 http://crs.uvm.edu/nnco/collab/framework.html (19th August 2004).
- Charvat, J.P. (2002). "Rational Rose Simplifies Software Development". http://builder.com/5100-6315-1049781.html
- Drucker, P. (1993). *Post Capitalist Society*. Harper Business, New York, NY. Grant, Simon, Marshall, A. and Steivens, Janet. (2004). Liverpool. Source: http://www.visualize.uk.com/conf/activeweb/proceed/pap16/
- Hildreth, P. J. and Kimble, C. (2202). The Duality of Knowledge. *Information Research* 8(1). Available: http://InformationR.net/ir/8-1/paper142.html.
- Macromedia (2004). "Macromedia Dreamweaver MX features". http://www.macromedia.com/software/dreamweaver/
- Mendelevich, A. (2002). "Reasons to develop in ASP". http://www.templatekit.com/article.php
- Microsoft SQL Server (2004). "Microsoft SQL Server Features". http://www.microsoft.com/sql/evaluation/overview/default.asp
- Muramatsu, Brandon, and Wiley, David. (2004). User Profile Information Source: www.smete.org/smete/public/about_smete/activities/technology/user_profiles/SM
 ETE.ORG_User_Profile-v3b.doc

- Normah Sahid (2002). "The Readiness of ICT in Malaysia". *SMIDEC MALAYSIA*.

 www.ecomerce.or.th/APEC/eei/presentation/day3/malaysia.ppt. (3rd August 2004)
- Rational (1998). "Rational Unified Process". http://www.fsksm.utm.my/~aselamat/MCP1203/02UnifiedProcess.ppt
- Sharon Y.P. Lim (2001). "ICT For Development: An Introduction"

 http://www.undp.org.my/factsheet/docs/ICTfWriting_1_ICTForDevelopment_7A

 ug03.pdf (24th July 2004)
- Takao Ito. (2001). "Official Statistical Surveys on ICT in Japan and Measuring E-Commerce http://www.stat.go.jp/english/iaos/paper/ito.pdf (224th July 2004)
- Wilson, T. D. (2002). The Nonsense of Knowledge Management. *Research* 8(1). Available: http://InformationR.net/ir/8-1/paper144.html