

## Optimization of Return Value and Handling Cost

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### Abstract

*This paper discusses the application of Operations Research methodology in aiding manager in decision making regarding assignment and transportation problem. The project involved here is a case study done at a medium sized plantation run by Bumiputras. There are two objectives to be achieved namely to maximize the return value in assigning types of plants to the appropriate categories of land plot and to minimize transportation and service costs to respective market center. The methods being applied are the transportation technique and the Hungarian method.*

*Keywords : Operations Research, Assignment problem, Transportation problem, SAS procedure, Hungarian method, Proc trans, Proc assign.*

### Abstrak

*Kertaskerja ini membincangkan tentang penggunaan kaedah Penyelidikan Operasi di dalam membantu pengurus di dalam membuat kataputus mengenai masalah umpukan dan pengangkutan. Projek melibatkan satu kes kajian di suatu ladang saiz sederhana yang diuruskan oleh bumiputra. Terdapat dua objektif yang hendak dicapai iaitu memaksimakan nilai pulangan di dalam mengumpukkan jenis tanaman kepada jenis bidang tanah tertentu dan untuk meminimakan kos pengangkutan dan kos perkhidmatan untuk pusat pemasaran tertentu. Kaedah yang digunakan ialah teknik pengangkutan dan kaedah Hungarian.*

### Introduction

As the preamble of the introduction, the paper discusses a brief of the transportation model and the assignment model.

Transportation problem is a special type of linear programming problem. The transportation model deals with the determination of a minimum-cost plan for transporting a commodity from a number of sources to a number of destination. The model can be modified to account for multiple commodities. The model can also be extended to the areas of inventory, assignment, scheduling and many others.

*Kertaskerja ini disunting oleh: Dr Ghazali Sulong.*

Assignment Problem (AP) arises in a variety of decision making situations such as assigning jobs to machines, workers to tasks or projects, contracts to bidders and others. It is a special case of the transportation problem where in general an assignment problem is a balanced transportation problem with the supplies and demands equal to 1. The method used in solving this assignment problem is the Hungarian method.

**Problem definition**

Kebun Niaga is a medium-sized plantation run by Bumiputras. The main plants grown at Kebun Niaga are as follows:

- |    |           |     |             |
|----|-----------|-----|-------------|
| 1. | Guava     | 7.  | Pineapple   |
| 2. | Starfruit | 8.  | Mangosteens |
| 3. | Papaya    | 9.  | Langsat     |
| 4. | Cempadak  | 10. | Mangos      |
| 5. | Durian    | 11. | XY1         |
| 6. | Rambutan  | 12. | XY2         |

Note that XY1 and XY2 are the cross-breed category. In the effort to expand the market, the owner bought another piece of land. The land is divided into plots area named PLOT1, PLOT2, PLOT3, PLOT4, PLOT5, PLOT6, PLOT7, PLOT8, PLOT9, PLOT10 and PLOT11 respectively. These categories are made with reference to soil content and ground level. In distributing plant types to respective plot category, the owner has to face a few restriction such as Guava cannot be planted at plot 3, Durian cannot be planted at plot 5 and Papaya cannot be planted at plot 8. The owner needs to placed the plantation at its respective appropriate plot to get the optimum return value. Refer to Table 1.2 for the matrix table of return value.

The return value is scaled between 1-10. The values are calculated as the difference between the average sale and the average cost involved. The maximum profit reported per batch is approximately MS1000. Following is the category of return value determined using profit per batch obtained.

<u>Profit per batch in Malaysian Ringgit</u>	<u>Return value</u>
0 - 100	1
101-200	2
201-300	3
301-400	4
401-500	5
501-600	6
601-700	7
701-800	8
801-900	9
901-1000	10

In transporting the product later the owner has to make sure that most of the fruits produced be sent to the 10 best market centers, MC1, MC2, MC3 and MC4, MC5, MC6, MC7, MC8, MC9 and MC10 with the minimum cost. Refer to Table 1.4 for the Cost Matrix table. The fruits which are not send to the market centre mentioned above will be sent to its second choice market centers, PASAR A or PASAR B PASAR C and PASAR D. However, XY1 must be sent to market center 6. The management is not concerned with the later market centers due to their proximity to the plantation and there is no restriction on types of fruits delivered.

Plant type	Plot category											MC	Cost of transp
	1	2	3	4	5	6	7	8	9	10	11		
Guava	7	2	.	10	7	7	10	6	10	4	2	5,6,7,8	30,35,25,40
Starfruit	5	1	5	6	6	2	8	2	4	6	5	5,6,7	15,32,25
Papaya	8	7	6	5	5	4	7	.	3	10	5	5,6,7	21,25,20
Cempadak	2	5	2	4	5	10	2	3	6	2	5	7,9,10	18,35,60
Durian	3	3	5	8	.	4	7	3	4	3	4	7	42
Rambutan	6	2	4	3	4	3	3	3	1	1	3	6,7	22,18
Pineapples	6	7	5	8	9	10	3	6	7	9	4	1,2,4	25,21,35
Mangosteen	10	8	7	2	3	3	2	3	7	3	3	1,2,3,4	65,55,51,63
Langsat	4	4	5	1	6	8	2	6	3	2	3	1,2,3,4	57,63,72,35
Mango	5	3	8	3	3	4	4	5	2	4	6	1,2,3,4,9	36,48,32,28,75
XY1	3	2	1	10	3	7	9	1	8	10	10	6	33
XY2	5	5	5	5	5	5	8	1	1	5	5	6	33

Table 1.1 Overall information

**Applying the procedure of Hungarian method**

To apply the assignment procedure in meeting the two objectives, Table 1.1 which consists of the overall information is break up into respective appropriate table. Refer to Table 1.2 for the return value with respect to plant type and plot category and Table 1.3 for the cost of transportation and service with respect to fruit type and market center. Table 1.3 is further broken down to Table 1.4 which display the cost of transportation and service for pineapple, mangosteens, langsat and mangos.

Plant type	Plot category										
	1	2	3	4	5	6	7	8	9	10	11
Guava	7	2	10	7	7	10	6	10	4	2	
Starfruit	5	1	5	6	6	2	8	2	4	6	5
Papaya	8	7	6	5	5	4	7	3	10	5	
Cempadak	2	5	2	4	5	10	2	3	6	2	5
Durian	3	3	5	8	4	7	3	4	3	4	
Rambutan	6	2	4	3	4	3	3	3	1	1	3
Pineapple	6	7	5	8	9	10	3	6	7	9	4
Mangosteen	10	8	7	2	3	3	2	3	7	3	3
Langsat	4	4	5	1	6	8	2	6	3	2	3
Mangos	5	3	8	3	3	4	4	5	2	4	6
XY1	3	2	1	10	3	7	9	1	8	10	10
XY2	5	5	5	5	5	5	8	1	1	5	5

**Table 12. Matrix table of Return Value**

The objective functions of this project are as follows:

1. Maximize return value in assigning plant type to plot category.
2. Minimize cost of transportation and service with respect to market center.

Plant type	Market Center									
	1	2	3	4	5	6	7	8	9	10
Guava				30	35	25	40			
Starfruit					15	32	25			
Papaya					21	25	20			
Cempadak							18		35	60
Durian							42			
Pineapples	25	21		35						
Mangsteens	65	55	51	63						
Langsat	57	63	72	35						
Mangos	36	48	32	28					75	
XY1						33				
XY2						33				

Figure 1.3 Cost Matrix Table

**Maximizing return value in assigning plant type to plot category.**

Referring to Table 1.2 the number of rows and columns is unequal with 12 and 11 respectively. To apply the Hungarian method, the number of rows and columns must be equal. As a preamble, a dummy column with zero value is inserted as follows.

Plant type	Plot category											12
	1	2	3	4	5	6	7	8	9	10	11	
Guava	7	2	10	7	7	10	6	10	4	2		0
Starfruit	5	1	5	6	6	2	8	2	4	6	5	0
Papaya	8	7	6	5	5	4	7	3	10	5		0
Cempadak	2	5	2	4	5	10	2	3	6	2	5	0
Durian	3	3	5	8	4	7	3	4	3	4		0
Rambutan	6	2	4	3	4	3	3	3	1	1	3	0
Mangosteen	10	8	7	2	3	3	2	3	7	3	3	0
Langsat	4	4	5	1	6	8	2	6	3	2	3	0
Mangos	5	3	8	3	3	4	4	5	2	4	6	0
Pineapple	6	7	5	8	9	10	3	6	7	9	4	0
XY1	3	2	1	10	3	7	9	1	8	10	10	0
XY2	5	5	5	5	5	5	8	1	1	5	5	0

Table 1.4 Plot Category table with dummy column

Notice that in our example the objective is to minimize the number of days spent on a project. Whereas in the first objective of our project is to maximize the return value. Thus, to apply the same procedure all the return values in Table 1.5 should be multiplied by -1. Refer to Table 1.6 for the resulted table after the modification.

Plant type	Plot category											
	1	2	3	4	5	6	7	8	9	10	11	12
Guava	-7	-2	-10	-7	-7	-10	-6	-10	-4	-2	0	
Starfruit	-5	-1	-5	-6	-6	-2	-8	-2	-4	-6	-5	0
Papaya	-8	-7	-6	-5	-5	-4	-7	-3	-10	-5	0	
Cempadak	-2	-5	-2	-4	-5	-10	-2	-3	-6	-2	-5	0
Durian	-3	-3	-5	-8	-4	-7	-3	-4	-3	-4	0	
Rambutan	-6	-2	-4	-3	-4	-3	-3	-3	-1	-1	-3	0
Mangosteen	-10	-8	-7	-2	-3	-3	-2	-3	-7	-3	-3	0
Langsat	-4	-4	-5	-1	-6	-8	-2	-6	-3	-2	-3	0
Mangos	-5	-3	-8	-3	-3	-4	-4	-5	-2	-4	-6	0
Pineapple	-6	-7	-5	-8	-9	-10	-3	-6	-7	-9	-4	0
XY1	-3	-2	-1	-10	-3	-7	-9	-1	-8	-10	-10	0
XY2	-5	-5	-5	-5	-5	-5	-8	-1	-1	-5	-5	0

**Table 1.5 Plot category table after modification**

Going through the steps in the procedure of the Hungarian method, the optimal solution as to maximize the return value is shown below.

Plant type	Plot category	Return value
Guava	9	-10
Starfruit	7	-8
Papaya	10	-10
Cempadak	6	-10
Durian	4	-8
Pineapple	5	-9
Rambutan	.	.
Mangosteen	1	-10
Langsat	8	-6
Mango	3	-8
XY1	11	-10
XY2	2	-5

**Table 1.6 Optimal solution of return value**

Thus the optimal assignment is as above with the maximum return value of  $(-10 + -8 + -10 + \dots + -8 + -10 + -5) \times (-1) = 94$ . From the result it is recommended to discard rambutan.

To verify the optimal result obtained, the problem is also solved using Proc Assign in SAS. Figure 1.0 displays the source code of the program. The results from the SAS log and SAS listing are agreeable with the optimal result obtained manually.

```

Data Rvalue;
Input ptype $ RP1 RP2 RP3 RP4 RP5 RP6 RP7 RP8 RP9 RP10 RP11;
Cards;
Guava      -7 -2      -10 -7  -7 -10 -6 -10 -4 -2
Starfruit  -5 -1 -5 -6 -6 -2 -8 -2 -4 -6 -5
Papaya     -8 -7 -6 -5 -5 -4 -7      -3 -10 -5
Cempadak  -2 -5 -2 -4 -5 -10 -2 -3 -6 -2 -5
Durian     -3 -3 -5 -8      -4 -7 -3 -4 -3 -4
Rambutan  -6 -2 -4 -3 -4 -3 -3 -3 -1 -1 -3
Mangosteen -10 -8 -7 -2 -3 -3 -2 -3 -7 -3 -3
Langsat    -4 -4 -5 -1 -6 -8 -2 -6 -3 -2 -3
Mangos     -5 -3 -8 -3 -3 -4 -4 -5 -2 -4 -6
Pineapple  -6 -7 -5 -8 -9 -10 -3 -6 -7 -9 -4
XY1        -3 -2 -1 -10 -3 -7 -9 -1 -8 -10 -10
XY2        -5 -5 -5 -5 -5 -5 -8 -1 -1 -5 -5
;

Proc Assign data= Rvalue;
  Cost RP1-RP11;
  ID Ptype;
Proc Print;
    
```

Figure 1.0 Assignment program

**Minimizing the cost of transportation and service**

Since the objective is minimization of the transportation and service cost and the number of rows and columns are unequal, Hungarian Method (manually) or the Proc Assign in SAS cannot be applied. Rather, transportation technique (manually) or the Proc Trans in SAS can easily be used to solve such problem. Table 2.0 displays the cost requirement table.



Fruit type	Market Centers										Supply
	1	2	3	4	5	6	7	8	9	10	
Guava	.	.	.	.	30	35	25	40	.	.	50
Starfruit	.	.	.	.	15	32	25	.	.	.	60
Papaya	.	.	.	.	21	25	20	.	.	.	50
Cempadak	.	.	.	.	.	.	18	.	35	60	50
Durian	.	.	.	.	.	.	42	.	.	.	30
Rambutan	.	.	.	.	.	22	18	.	.	.	70
Pineapple	25	21	.	35	.	.	.	.	.	.	50
Mangosteen	65	55	51	63	.	.	.	.	.	.	75
Langsat	57	63	72	35	.	.	.	.	.	.	20
Mango	36	48	32	28	.	.	.	.	.	.	30
XY1	.	.	.	.	.	33	.	.	.	.	60
XY2	.	.	.	.	.	33	.	.	.	.	60
Demand	30	20	70	30	60	30	20	50	50	25	

Table 2.0 Cost requirement table

Since the problem is solved manually, the initial step is to modify the cost requirement table so that Supply is equal to demand. Presently the demand is 38500 cartons and the supply is 60500 cartons. This is accomplished by introducing a dummy demand as follows:

Fruit type	Market Centers										Dummy	Supply
	1	2	3	4	5	6	7	8	9	10		
Guava	.	.	.	.	30	35	25	40	.	.	.	50
Starfruit	.	.	.	.	15	32	25	.	.	.	.	60
Papaya	.	.	.	.	21	25	20	.	.	.	.	50
Cempadak	.	.	.	.	.	.	18	.	35	60	.	50
Durian	.	.	.	.	.	.	42	.	.	.	.	30
Rambutan	.	.	.	.	.	22	18	.	.	.	.	70
Pineapple	25	21	.	35	.	.	.	.	.	.	.	50
Mangosteen	65	55	51	63	.	.	.	.	.	.	.	75
Langsat	57	63	72	35	.	.	.	.	.	.	.	20
Mango	36	48	32	28	.	.	.	.	.	.	.	30
XY1	.	.	.	.	.	33	.	.	.	.	.	60
XY2	.	.	.	.	.	33	.	.	.	.	.	60
Demand	30	20	70	30	60	30	20	50	50	25	225	

Table 2.1 Cost Requirement table after adding dummy demands

The next step before going through the algorithm to check whether the solution is optimal, Vogel approximation method is used to get the initial feasible solution. Refer to Appendix I for Vogel Approximation procedure. Figure 2.0 shows the source codes of the transportation program.

```

Data Ladang;
Input source$ Mktctr1-Mktctr10 capacity;
cards;
Forecast      30 20 70 30 60 30 20 50 50 25 .
Guava         . . . . . 30 35 25 40 . . 50
Starfruit     . . . . . 15 32 25 . . . 60
Papaya        . . . . . 21 25 20 . . . 50
Cempedak     . . . . . . . 18 . . . 50
Durian        . . . . . . . 42 . . . 30
Rmbutan      . . . . . . 22 18 . . . 70
Pineapple    25 21 . 35 . . . . . 50
Mngosten     5 55 51 63 . . . . . 75
Langsat      57 63 72 35 . . . . . 20
Mango        36 48 32 28 . . . . . 75 30
XY1          . . . . . . 0 . . . . 60
XY2          . . . . . . 33 . . . . 60
;
Proc trans cost =ladang out=result nothrunet;
Tailnode     source;
Headnode     Mktctr1-Mktctr10;
Supply       Capacity;
Proc print data= result;
    
```

Figure 2.0 Transportation and service cost program

The summary of the results obtained from the SAS listing program is as follows:

	Market Centers									
	1	2	3	4	5	6	7	8	9	10
<hr/>										
Fruits	<hr/>									
Guava	.	.	.	.	.	.	.	50	.	.
Starfruit	.	.	.	.	60	.	.	.	.	.
Papaya	.	.	.	.	.	.	.	.	.	.
Cempedak	.	.	.	.	.	.	.	.	25	25

Durian	.	.	.	.	.	.	.	.	.	.	.
Rambutan	.	.	.	.	.	.	.	.	.	.	.
Pineapple	30	20	.	.	.	.	.	.	.	.	.
Mngosten	.	.	70	5	.	.	.	.	.	.	.
Langsat	.	.	.	20	.	.	.	.	.	.	.
Mango	.	.	.	5	.	.	.	.	75	.	.
XY1	.	.	.	.	30	.	.	.	.	.	.
XY1	.	.	.	.	.	.	.	.	.	.	.

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Optimal solution (minimum transportation cost) = \$ 13405. However, the actual optimal solution should be added by (33 X 300) \$990 since the cost of transporting XY1 in the SAS program is forced to be zero so as to ensure that XY1 will be transported to Market Center 6.

Thus, the best assignment of fruit type to market center in the effort to minimize the cost of transportation and service is as shown above with the cost value of M\$14395.

### Conclusion

Management should assign guava to plot 9, starfruit to plot 7, papaya to plot 10, cempedak to plot 6, durian to plot 4, pineapple to plot 5, mangosteen to plot 1, langsung to plot 8, mango to plot 3, XY1 to plot 11 and XY2 to plot 12 with a total return value of 94. Thus, Kebun Niaga overall total maximum profit per batch is M\$9400. In order to achieve the minimum transportation cost, guava should be sent to MC 8, starfruit to MC 5, papaya to MC 9 and MC 10, pineapple to MC 1 and MC2, mangosteen to MC 3 and MC 4, langsung to MC 4, mango to MC 4 and MC 9 and XY1 to MC 6 with total cost of M\$14395.

### Recommendation

The problem faced by Kebun Niaga is solved manually at the plantation due to its budget constraint. For validation and minimizing the time, SAS/OR module are used by the researcher at Universiti Teknologi Malaysia. However, for bigger sized problem, it is highly recommended to use SAS (Statistical Analysis System/ Strategic Application System) using the Assign procedure, Trans procedure in the OR module. This will enhance the efficiency of the management. ■

## **Biografi**



Pn Faridah bt Maarof adalah pensyarah di Jabatan Penyelidikan Operasi, Fakulti Sains Komputer dan Sistem Maklumat, UTM Jalan Semarak. Beliau memperolehi ijazah B.Sc. di dalam Statistics dan M.Sc. di dalam Operations Research, kedua-duanya daripada Western Michigan University, USA. Beliau giat menjalankan penyelidikan di dalam bidang olahperang dan komputer raksaksa. Beliau juga bergiat di dalam jawatankuasa seminar; Inst of Statistics of

Malaysia Seminar, Julai '92 dan Seminar Komputer dan Islam, Ogos '92, kedua-duanya di UTM. Di antara kertaskerja yang telah dibentangkan adalah "OR/Statistics : Aid in Decision Making", Inst. of Statistics Malaysia Seminar Julai '92 dan "Mathematical Modelling of Observation Module", Mathematical Science Conference, '92. ■